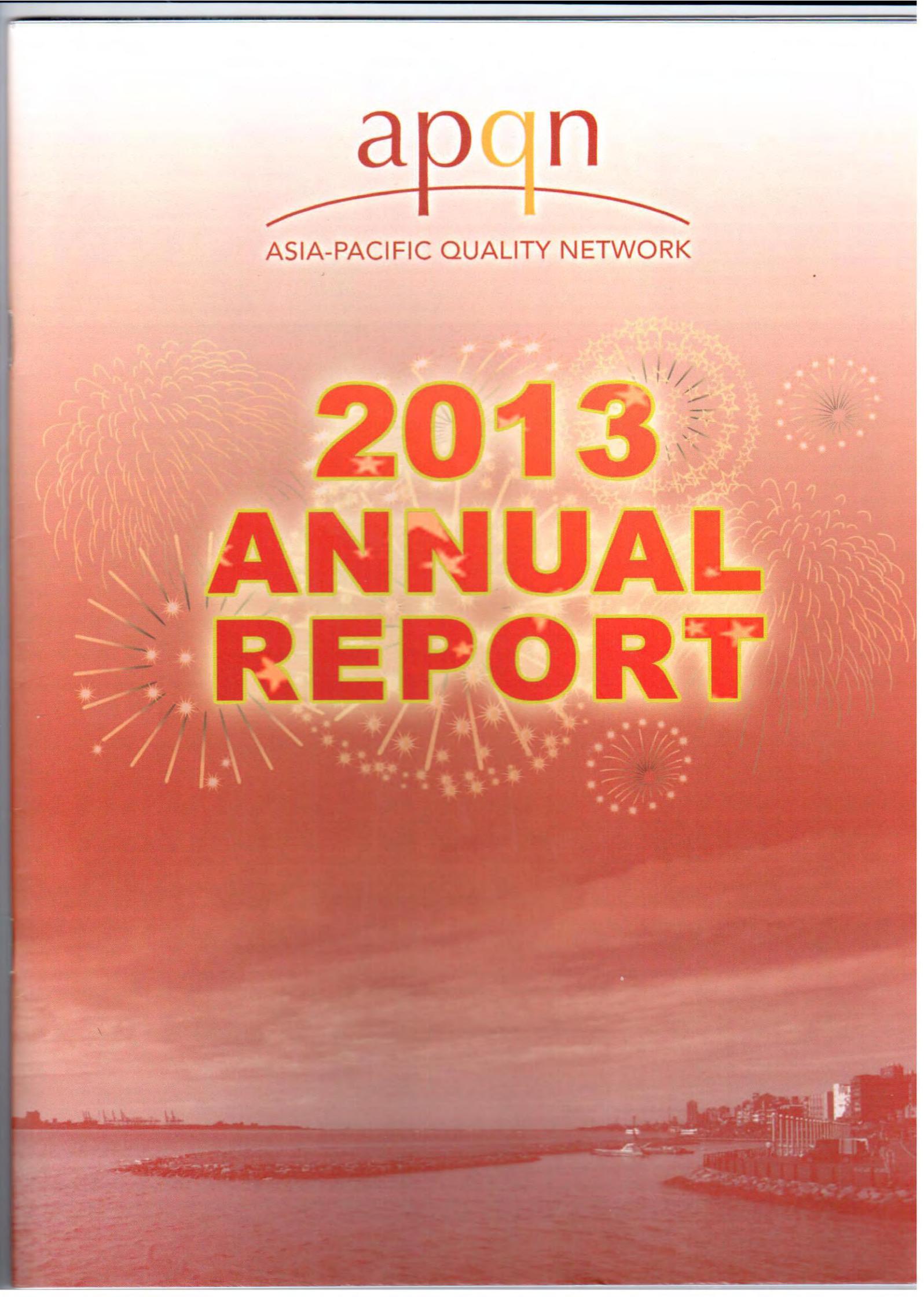


apqn

ASIA-PACIFIC QUALITY NETWORK



**2013**  
**ANNUAL**  
**REPORT**

apqn

ASIA-PACIFIC QUALITY NETWORK

**ANNUAL REPORT 2013**

**ASIA-PACIFIC QUALITY NETWORK**

SECRETARIAT: No. 202, South Shaanxi Road

Shanghai, China, 200031

Tel: +86 21 5404 1620

Fax: +86 21 5467 0198

Email: [administrator@apqn.org](mailto:administrator@apqn.org)



APQN Annual Report 2013

Issue 9 (print version)

ISSN 1833 - 5462

©Asia - Pacific Quality Network 2013  
Trading as APQN

Secretariat:

No. 202, South Shaanxi Road  
Shanghai 200031, CHINA

Tel: +86 21 5404 1620

Fax: +86 21 5467 0198

Email: [administrator@apqn.org](mailto:administrator@apqn.org)

Website: [www.apqn.org](http://www.apqn.org)



Design and layout: Prof. Dr. Chaohong Guo

Content and photographs supplied by:

The APQN members, the Board and APQN Administrator

Annual Report produced by the APQN Secretariat



# TABLE OF CONTENTS

THE NETWORK	03
PROFILE OF APQN	03
VISION AND MISSION	04
ORGANIZATIONAL STRUCTURE	06
THE BOARD	07
REPORT ON MANAGEMENT AND ADMINISTRATION	08
PRESIDENT ' S REPORT	08
VICE - PRESIDENT ' S REPORT	11
SECRETARY / TREASURER ' S REPORT	13
MEMBERS - GENERAL COUNCIL	18
REPORT ON ACTIVITIES	23
APQN 2013 CONFERENCE IN CHINESE TAIPEI	23
APQN 2013 AGM IN CHINESE TAIPEI	27
FU JEN - APQN SEMINAR	28
2013 APQN QUALITY AWARD	29
APQN 2012 - 2013 EXCHANGE PROGRAM	31
COL AND APQN SUPPORT FOR THE APQN 2013 CONFERENCE	33
THE 5TH APQN ONLINE FORUM	35
PROJECT OF QACHE	36
APQN PARTICIPATION IN INTERNATIONAL EVENTS	37
MOU AND MOC	39
APQN CALL FOR PROJECTS PROPOSAL 2013	40
SEEI CONTINUES AS APQN SECRETARIAT WITH NEW TEAM	41
APQN 2014 CONFERENCE AND AGM IN HANOI	42
REPORT ON FINANCE	43
FINANCIAL STATEMENT	43
NOTES ON FINANCIAL STATEMENT	44



## THE NETWORK

### Profile of APQN

Welcome to APQN!

APQN (Asia-Pacific Quality Network), founded in Hong Kong in January 2003, is a network which serves the needs of Quality Assurance Agencies in higher education and higher education institutions in the Asia-Pacific region. It has 141 members from 37 countries or territories by 8 Jan 2014, among which includes 7 observers outside region. APQN aims to enhance the quality of higher education in Asia and the Pacific region through building the capacity of quality assurance agencies and extending the cooperation between them. APQN achieves this objective by promoting good practice, facilitating research, providing advice and expertise, building QA experts database, conducting Peer Review of the External Quality Assurance Agency, developing links between QA agencies and enhancing staff movement among agency members, etc. APQN also collects and disseminates quality assurance information, particularly through our well-maintained APQN website, quarterly-released issues of APQNews, jointly-published journal of Higher Education Evaluation and Development and books on quality assurance. Furthermore, APQN provides quality assurance training via workshops, online forums, conferences and consultancies, etc.

APQN is now incorporated as the non-profit organization in Shanghai of China, of which the Secretariat is hosted by Shanghai Education Evaluation Institute. APQN Conference and AGM is the main annual event for all members to discuss and advance quality assurance in higher education throughout the Asia-Pacific area. The target audience for the APQN Conference is primarily APQN members and all those non-members who are interested in QA of higher education as well as other distinguished guests inside or outside the region invited by APQN Board. APQN Annual Conference and AGM have been held in many countries or territories since its establishment, covering New Zealand (March 2005), China (March 2006), Malaysia (February 2007), Japan (February 2008), Vietnam (March 2009), Thailand (March 2010), India (March, 2011), Cambodia (February 2012), Chinese Taipei (April 2013).



# Vision and Mission

## OUR VISION

To be a self-sustaining Network, a first point of reference for advice or support, efficient in its operations and open in its information sharing.

## OUR VALUES

APQN is:

- ◆ committed to quality higher education,
- ◆ supportive of quality agencies in the region.

## OUR METHODS

APQN achieves its purposes through a range of methods, including:

- ◆ dissemination of information through newsletters, documents, journals and books, whether in paper-based or electronic form;
- ◆ training and development through seminars, workshops, conferences and staff movement;
- ◆ developing and utilizing databases and other resources from other organizations;
- ◆ other appropriate means as determined by the General Council or the Board.

## OUR PURPOSES

The purposes of APQN are:

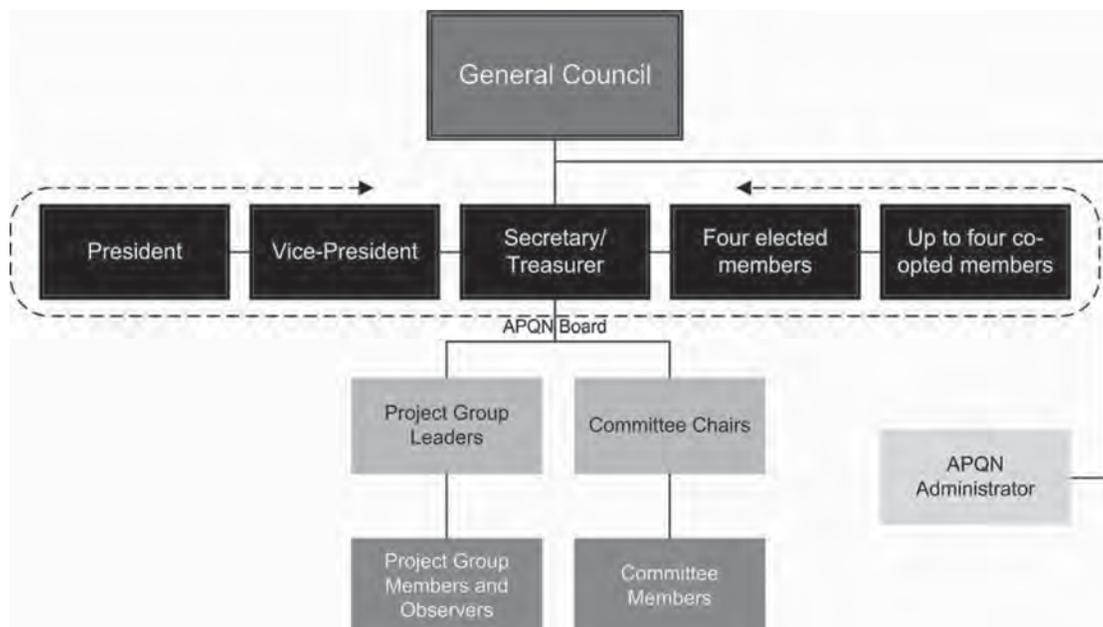
- ◆ to promote good practice in the maintenance and improvement of quality in higher education in the Asia - Pacific region
- ◆ to facilitate research in the region into the practice of quality management in higher education and its effectiveness in improving the quality of higher education in the region
- ◆ to provide advice and expertise to assist the development of new quality assurance agencies in the region
- ◆ to facilitate links between quality assurance agencies and acceptance of each others ' decisions and judgments
- ◆ to assist members of APQN to determine standards of institutions operating across national borders
- ◆ to permit better - informed international recognition of qualifications throughout the region
- ◆ to assist in the development and use of credit transfer schemes
- ◆ to enhance the mobility of students between institutions both within and across national borders
- ◆ to enable members of APQN to be alert to dubious accrediting practices and organizations where appropriate, represent the region and promote the interests of the region, e.g. vis - à - vis other networks and international organizations

## OUR MISSION

To enhance the quality of higher education in the Asia and Pacific region through strengthening the work of quality assurance agencies and extending the cooperation between them.



## Organizational Structure



## THE BOARD

2013 is the year of election. As per the result of votes by APQN full and intermediate members, following new board has been elected. For more details of the Board members, please kindly visit <http://www.apqn.org/about/board/>.



President  
Dr. Jagannath Patil,  
National Assessment and  
Accreditation Council (NAAC), India



Vice-President  
Prof. Dr. Angela Hou Yung-chi,  
Higher Education Evaluation & Accreditation  
Council of Taiwan (HEEACT), Chinese Taipei



Secretary/Treasurer  
Prof. Dr. Li Yaogang,  
Shanghai Education Evaluation  
Institute (SEEI), China



Dr. Jan Cameron,  
Academic Quality Agency for New  
Zealand Universities (AQA), New Zealand



Prof. Dr. Pornrunroj Channarong,  
Office for National Education Standards and  
Quality Assessment (ONESQA), Thailand



Ms. Zia Batool,  
Higher Education  
Commission (HEC), Pakistan



Prof. Dr. Jianxin Zhang,  
Yunnan Higher Education  
Evaluation Center (YHEEC), China



Prof. Colin Peiris,  
QAA Council of the University Grants  
Commission (QAAC), Sri Lanka

# REPORT ON MANAGEMENT AND ADMINISTRATION

## President's Report

APQN ' s Long march towards self-sustenance and innovations

' A journey of 1000 miles begin with a single step ' , says a famous Chinese proverb.

In 2013, APQN began its long march towards self sustenance and innovations with announcement of 10 point agenda for next decade in its decennial conference held in Chinese Taipei. I had challenge and fortune to be at helm of affairs at this crucial period in history of APQN.



2013 was the first year after end of generous support from World Bank and UNESCO. Many feared about fate of APQN, but I remained optimistic. As year comes to an end, we have reasons to believe. Yes APQN is not only alive and kicking but strengthening its base to reach new avenues and take on new challenges.

### Continuing the legacy

APQN has continued its expansion of Membership with addition of 12 new members this year. Secretariat at SEEI continues its good support and board has granted it further extension of 2 years.

The new full time Administrator is expected to meet increased expectations and workload as a result of expansion. Annual conference is being organized as very important service to members providing a sustained platform for exchanges in APQN community. I am glad that over 200 members from about 40 countries would assemble for APQN conference in Hanoi hosted by Foreign Trade University, Vietnam during 7 -8 March 2014.

Our decennial initiative of APQN Quality Awards is now well received as seen from overwhelming response to call for nominations to APQN Quality Awards 2014.



## Taking forward decennial agenda

Following major initiatives have been rolled out to carry forward APQN ' s decennial agenda.

Asia Pacific quality Register (APQR): A working group has been set up to develop methodology and plan of action to set up APQR. A workshop facilitated by eminent experts in Hanoi conference is expected to seek inputs of APQN members in this process.

Asia Pacific Quality Information Portal: A Project group is set up to develop plan of action to launch APQIP. Consultations with UK -NARK, UNESCO and ECA are in progress. A workshop facilitated by eminent experts in Hanoi conference is expected to involve APQN members in this crucial initiative.

Consortium with European QA counterparts: MoC has been signed with European Consortium of accreditation. Major programs like Asia Europe Expert Exchange, Joint Training for Assessors, etc are in pipeline under this MoC. APQN is also part of major project on Quality Assurance of Cross- border Higher Education (QACHE) coordinated by ENQA and funded by European Commission.

To involve general membership of APQN, a call for project proposals has been released in December 2013 for other major projects listed on decennial agenda. We are expecting that more agencies and experts from the region would come forward to take up the projects.

## New avenues

MoU has been signed with HEEACT to launch jointly published international QA Journal Higher Education Evaluation and Development (HEED). The first issue of journal is likely to be released soon.

A Publication Series is also planned under which various publications including edited volumes of APQN conferences and seminars would be brought out. This is expected to make long lasting contribution to knowledge and research in QA on one hand and add to resources of APQN on the other.

We are committed to use Social media and ICT for better exchange among members and reduction of cost on face to face interactions. As APQN President, I have created Facebook Page of APQN and ensured that 5th online forum of APQN is run on Facebook rather than website.



Attracting top universities in region to APQN as institutional members is on our agenda of 2014.

APQN quality label and Quality Information portal would be used in this direction.

### Challenges to overcome

Yet there are challenges to overcome. Low response to project proposals from members despite availability of funds, limited use of information technology for networking, limited in kind contribution resulting into delayed projects and unspent budget in some cases are cause of concerns. We hope to reflect of this and come out with new strategies.

While remaining committed to the core of our vision and mission, we are in the process of rediscovering ourselves so that APQN can not only relate itself to QA bodies in the region and world but also becomes a trusted name for all key stakeholder of quality higher education namely universities, governments and students .

‘ Education is a progressive discovery of one ’ s own ignorance ’ , goes a famous saying.

As APQN moves on path of self sustenance and experiments new things, I feel quality assurance of education is also a progressive discovery of our own limitations and challenges that we need to conquer with spirit of self-refinement and sense of brotherhood among QA fraternity.

Dr. Jagannath Patil  
APQN President



## Vice-President's Report



Over the past decade, all Asian nations have developed their own quality assurance system by setting up a national accreditor whose principal role is to accredit local tertiary education institutions and academic programs. Prior to the establishment of their current national accreditor, local accreditors had emerged in some Asian countries, such as the Japan University Accreditation Association, founded in 1947, the Shanghai Education Evaluation Institute in 1996, and the Institute of Engineering Education Taiwan in 2003. To date, half of the Asian nations/territories have more than two accrediting bodies, including Japan, Hong Kong, China, Philippines, Chinese Taipei, etc.

In response to the growing global reach of higher education, some Asian nations started to welcome international accreditors, particularly U.S. accreditors, to provide cross-border quality assurance services for local institutions. This led to demand by the government and institutions for international accreditation to be integrated into the national quality assurance framework. The emergence of three types of accreditors, at local, national and global levels, meant that a “ glonacal ” quality assurance system was implicitly formed in some countries/territories, including China, Hong Kong, Japan, Malaysia and Chinese Taipei. APQN, as the most influential QA network in Asia has made great efforts to provide a platform for all types of Asian accreditors to interact, communicate and learn with each other. Up to 2014, the number of APQN members continued to grow with a total of 14 from 37 countries and territory. We are glad to know that several institutional members and observers joined us last year, it means, more and more higher education institutions would like to realize the QA development and adopt it into their internal QA mechanism. It is hoped to see more interesting dialogues between QA agencies and higher education institutions in APQN.

The internationalization of higher education raises issues such as recruiting international students, partnering with joint programs, becoming an educational hub, seeking the international accreditation, becoming world class universities, and developing international quality assurance systems from those used in the domestic context. These issues are strongly related to the theme of quality assurance of cross-border higher education. Hence, the 5th APQN online forum decided to focused on 3 issues related to QA of cross border higher education, namely: (1)



Development of IQA mechanism for Cross - border higher education (2) Responsibilities of National accreditors on quality assurance of Cross - border higher education (3) Impact of international accreditation on higher education system. Led by Prof. Muhammad Moin uddin Ali Khan and me, the 5th moderated APQN online forum was facilitated by three well - known scholars and practitioners, Prof. Usha Chander, Dr Mark Frederiks and Ms. Karina Ufert. Starting on 16 Feb 2014, it is the very first time that the APQN online forum was held on FACEBOOK.

Currently, there is a growing awareness that quality assurance agencies should demonstrate their impact on higher education quality, as they expect universities to. Many Asian QA agencies have adopted several good strategies to enhance the quality of QA operations, such as appointing excellent evaluators, developing more effective programs on evaluator training, deepening international collaboration with other QA agencies, engaging more in research activities on higher education and related issues, and even attempting to stabilize their financial bases. In addition to the good practices already in place, we expect that they will make good use of APQN and INQAAHE guidelines and principles to develop their capacity and build trust among institutions, governments and the general public. Through a variety of activities, conferences, workshops and projects, APQN will continue to play will an active role to assist all members to enhance their quality and to build their reputation in Asia and globally.



Prof. Dr. Angela Yung Chi Hou  
Vice President, APQN



# Secretary / Treasurer's Report



Time flies! The year of 2013 has become a memorable page of APQN history when the bell of New Year of 2014 rings. The year of 2013 is ordinary but unusual, busy but exciting for the APQN Secretariat with a variety of tasks to be performed. On behalf of the APQN Secretariat, I ' d like to take this opportunity to extend our heartfelt thanks to all of APQN members for your understanding and support to the APQN Secretariat, as well as your valuable contributions to each of APQN activities, also thanks to Board members and project leaders for their voluntary work done during the year.

Looking back to the past 365 days, the APQN Secretariat met with both opportunities and challenges as usual. Just as what the APQN president, Dr. Jagannath Patil said in the 2013 Conference speech in Chinese Taipei, " the greatest challenge now is how to sustain this legacy and activities with increased expectations of member agencies with no external funding " . With several APQN initiatives embarking on in 2013, this challenge has turned into opportunities. The Secretariat has been trying to spare no efforts to carry out various tasks in hopes to meet the needs of relevant stakeholders and make contributions to APQN. The details of work done by the Secretariat in 2013 are as follows:

## I. APQN Members and Board

- Sustainable growth in terms of membership of APQN

With the leadership of Membership Committee of APQN, the Secretariat continued to make every effort to attract more new members by sending invitation letters, approaching the prospective members and the non - member participants in APQN ' s activities, answering queries and concerns of candidate applicants, making follow - up review of the Board, giving prompt response to the applications, and guiding new members to log in on APQN website etc. Sustainable growth in terms of membership of APQN was achieved in 2013.

There are 12 new members respectively from Malaysia, Thailand, Philippines, Pakistan, India, United Kingdom, Bhutan and China coming to the big APQN family. The number of all categories of APQN ' s members has reached



to 141 from 37 countries or territories by 8 Jan 2014, which again made the new history of APQN memberships.

Apart from the sustained membership development, the Secretariat sticks with responding to queries from members and all those who are interested in APQN promptly, keeps the information of registered members updated, help with the membership register so as to provide better and more careful service and advice.

- Close liaison with the APQN Board and its Committees

The Secretariat has been keeping close liaison with the Board in the process of its work, especially the President and Vice President on important issues as well as routine matters, who have been working as the voluntary APQN Office Bearers along with the Secretary/Treasurer. In the year of 2013, the Secretariat has organized two Board meetings, including the preparation of agenda, documents for discussion, and follow - up of actions etc.

Furthermore, the Secretariat also has a good communication with APQN Special Committee chairs and members such as Membership Committee, Finance Committee, Program Committee etc, servicing them with utmost enthusiasm and efforts.

## II. Events and Projects

The Secretariat tried its best to organize and facilitate each of APQN events and projects as well as activities initiated in 2013.

### A. APQN Conference and AGM

The APQN Conference and AGM is one of the most important annual events for the Secretariat to carry out every year. In 2013, the Secretariat held the 2013 APQN Conference and AGM with TWAEA successfully, well prepared for the 2014 Conference and AGM.

In order to make a successful Conference and AGM, the Secretariat has to perform various tasks before, during and after the Conference and AGM. The Secretariat carried out so many jobs before each of the Conference and AGM as liaison with the Local Organizing Committee for conference preparation; Development and maintenance of the online registration system; Conference program preparation and amendments; Assistance to the Board for invitation of key - note speakers and/or chief guests; Identification of the sponsorship plan for participants; Collection of contributions and organization of paper selection; Notification of relevant participants to make presentations on



the Conference; Queries responding and promotion of the Conference etc. During the Conference and AGM, the Secretariat has to make on-site coordination, preparation of conference documents, distribution of APQN Annual Report and record-making of the Conference and AGM. After the Conference and AGM, the Secretariat has to sort out the conference papers, PPTs and pictures to upload on the APQN website, deal with reimbursement for those sponsored participants and draft the minutes of the AGM, etc.

Each APQN Member is entitled to bid for hosting the annual Conference and AGM. It is wise to plan ahead. The Secretariat followed the good practice of the past and released to all members the Call for Expression of Interest (Eol) for the 2015 Conference and AGM beforehand in Dec of 2013 so as to save against a rainy day. Additionally, Guidelines for Eol to host the APQN 2015 Conference and AGM has been revised by the Secretariat. APQN welcomes Eol to host upcoming conference from all categories of its members.

#### B. APQN Projects and Activities

In respect to APQN projects and activities initiated in 2013, the Secretariat 's main duty is to provide administration, management, assistance, coordination and promotion of follow-up actions, including drafting various calls, making announcements, inviting facilitators and guests, sorting out nominations, communicating with relevant persons, revising relevant Guidelines, designing questionnaire of survey, briefing documents, making records, invoicing projects, managing reimbursements, dealing with other financial matters, etc.

For the sake of smooth and successful implementation of APQN annually-planned projects and activities, the Secretariat staff worked day and night without any vacations the whole year even during the most important National Day and other traditional holidays such Mid-Autumn Festival, Chinese Lunar New Year, etc.

### III. Publications

It is an obligatory responsibility for the Secretariat to collect and disseminate the information and achievements of APQN as well as its members regularly. In 2013, the Secretariat published the 2012 APQN Annual Report and distributed/posted to all members in the early months of 2013; edited and published the APQNews Issue 11 on the APQN website; forwarded important messages to the APQN members and mailing list subscribers; laid out and edited the 2013 APQN Annual Report; uploaded the relevant news and information on the website.

As per the yearly report generated by Google Analytic Data on 14 Jan 2014, a sustainable number of internet users visit [www.apqn.org](http://www.apqn.org) in 2013. About 70.1% of them are new visitors. The website was visited by 20,638 times, in



which the number of unique visitors is 14,785 and page-views get to 66,453 times. The average user took over 2.39 minutes on the website and viewed 3.22 pages per visit. About 29.9% of the visitors returned once or multiple times to the website. Most of visitors come from the following 10 countries/territories: India, Pakistan, United States, Chinese Taipei, China, Australia, United Kingdom, Philippines, Vietnam and Japan, which shows that APQN has been paid much more attention by the visitors outside the region, especially English-speaking people or people knowing English well. The most five popular pages on the website are the page of membership (12879 times), about (11047 times), events (10918 times), services (5700 times), tools (4481times). Website is often visited in the early or end of the year. You can see the website visits more clearly from the following charts (chart 1-3):



Chart 1: APQN Website visitors (2013)



Chart 2: Proportion of New visitors and Returning visitors

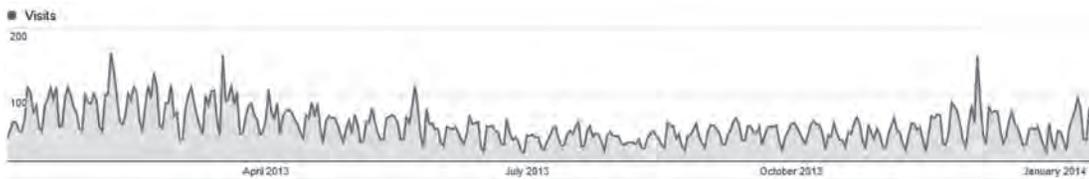


Chart 3: APQN Website visiting frequency

#### IV. APQN Finance

The Secretariat adheres to the principle of saving and carried out various tasks with low cost and high quality. As per the contract between Shanghai Education Evaluation Institute (SEEI), the hosting agency of the APQN Secretariat and APQN, the Secretariat has only 60% of annual income of membership fees as the administrative budget and office expenses, including the administrator's salary. Due to APQN budget constraints, SEEI made much more in-kind contributions for the Secretariat in 2013 such as purchasing new desktop computers as well as other office supplies, etc.

In the year of 2013, the Secretariat made great efforts to collect membership fees. Up to the writing of this report, 80% of members have paid their 2013 membership fees.



The annual audit report for the APQN 2013 Finance Statement shows that “the financial statement presents fairly in all material respects and gives a true view of the financial position of Asia–Pacific Quality Network as on 31 December 2013, and of its financial performance for the year then ended in accordance with the Accounting Standards for Non–profit Organization.”

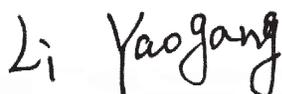
## V. Public Relations

In the year of 2013, the Secretariat has continued to keep close liaison and communication with government organizations such as World Bank, the United Nations Educational, Scientific and Cultural Organization (UNESCO), Asia–Pacific Economic Cooperation (APEC) as well as non–government organizations such as the International Network for Quality Assurance Agencies in Higher Education (INQAAHE), European Association for Quality Assurance in Higher Education (ENQA) etc. In addition, the Secretariat received visits from TEQSA (Tertiary Education Quality and Standards Agency, Australia), NCPA (National Center for Public Accreditation, Russia) and FAA (Finance Accreditation Agency, Malaysia) etc.

## VI. Words for 2014

In 2014, the Secretariat will be committed to be the center of Asia–Pacific QA information of research and practice, hub of development and promotion of QA guidelines, and center of coordination of QA activities in the field of higher education within the region in hopes to provide better and more valuable service for all members and raise APQN’ s good international reputation.

The Secretariat will also take advantage of the regional platform and professional resources of APQN to perform much more tasks under leadership and the vision of the Board and with the members’ support in 2014. The Secretariat has made up its mind to further improve the quality and efficiency to serve the members and the Board; to further enhance the liaison within and outside the region; to encourage more contributions from members both in financial assistance and in–kind support. In order to achieve the objective of developing APQN into a self–sustaining network, let’ s work harder hand in hand. I’ m sure that tomorrow will be another sunny day with all of our continued efforts and commitments!



Prof. Dr. Li Yaogang  
APQN Secretary/Treasurer

## Members - general Council

The number of APQN members has been sustainably increasing for a long time. With 12 new members ' joining in 2013, APQN is now confident to say we have become a comparatively bigger regional network either in quantity or in size. By the end of 2013, APQN has totally 141 members from 37 countries/territories, among which there are 31 full members, 19 intermediate members, 10 associate members, 74 institutional members and 7 observers. You can find more details about member ' s distribution from the following chart and table.

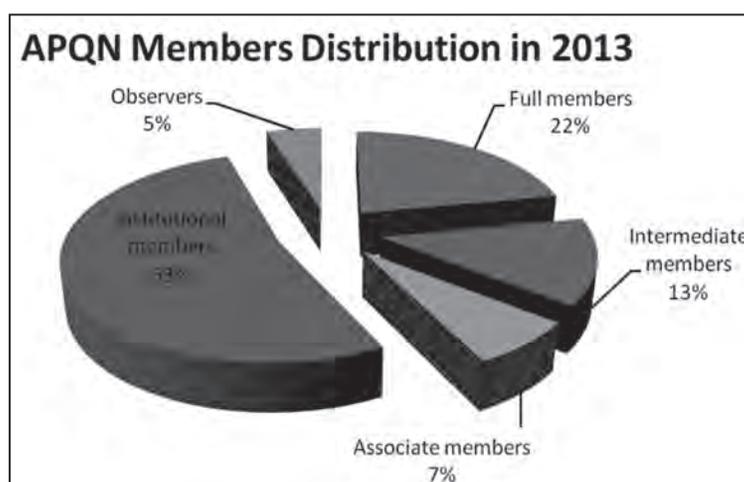


Chart 4: APQN Members Distribution in 2013

Table 1: The complete list of APQN members in 2013

No.	Country/ Territory	Agency	Contact person	Status
1	Australia	National ELT Accreditation Scheme Ltd (NEAS)	Suzannah Clerc	Full
2	Australia	The Office of the Australian Qualifications Framework Council (AQFC)	Janet Evans	Associate
3	Australia	Tertiary Education Quality and Standards Agency (TEQSA)	Liesha Northover	Full
4	Bangladesh	American International University-Bangladesh (AIU)	Carmen Zita Lamagna	Institutional
5	Bangladesh	University Grants Commission of Bangladesh (UGC-BD)	Md Khaled	Associate
6	Bangladesh	University of Liberal Arts Bangladesh (ULAB)	Jude William Genilo	Institutional
7	Bangladesh	International Culture University	Afroja Parvin	Institutional
8	Bhutan	Quality Assurance & Accreditation Division (QAAD) <b>new</b>	Sangye Choden	Intermediate
9	Brunei Darussalam	Brunei Darussalam National Accreditation Council (BDNAC)	Adinin Md Salleh	Intermediate
10	Cambodia	Accreditation Committee of Cambodia (ACC)	Hean Bunnith	Full
11	Cambodia	International University (IU-KH)	Vanna Om	Institutional

No.	Country/ Territory	Agency	Contact person	Status
12	Cambodia	Build Bright University	Virachey In	Institutional
13	China	Shanghai Educational Evaluation Institute (SEEI)	Chaohong Guo	Full
14	China	Yunnan Higher Education Evaluation Center (YHEEC)	Jianxin Zhang	Full
15	China	Higher Education Evaluation Center of the Ministry of Education, P. R. China (HEEC)	Wei Wang	Full
16	China	Evaluation Center of Chinese Education Quality (ECCEQ)	Qiu Junping	Full
17	China	China Academic Degrees and Graduate Education Development Center (CDGDC)	Mengquan Lin	Full
18	China	Shanghai University of International Business and Economics (SUIBE) <b>new</b>	Biao Jiang	Institutional
19	Chinese Taipei	Higher Education Evaluation and Accreditation Council of Taiwan (HEEACT)	Jin-Li Su	Full
20	Chinese Taipei	Taiwan Assessment and Evaluation Association (TWAEA)	Patty Tsai	Full
21	Chinese Taipei	Fu Jen Catholic University	Yung Chi (Angela) Hou	Institutional
22	Croatia	Agency for Science and Higher Education	Durdica Dragojevic	Observer
23	Fiji	University of the South Pacific	Sereana Kubuabola	Institutional
24	Fiji	Higher Education Commission	Rajendra Prasad	Associate
25	Fiji	Secretariat for the Pacific Board for Educational Assessment	Lemalu Lafi Sanerivi	Intermediate
26	Fiji	Fiji National University	Michael Gregory	Institutional
27	Germany	ASIIN e.V.	Iring Wasser	Observer
28	Hong Kong, China	Hong Kong Council for Accreditation of Academic and Vocational Qualifications (HKCAAVQ)	Celia Ying	Full
29	Hong Kong, China	University Grants Committee	Sabrina Lee	Full
30	Hong Kong, China	Joint Quality Review Committee Limited	Elaine Fung	Full
31	Hong Kong, China	Federation for Self-financing Tertiary Education	Vivian Kwong	Associate
32	Hong Kong, China	Vocational Training Council	Sandra WONG	Associate
33	India	National Assessment and Accreditation Council (NAAC)	Amarnath Rai	Full
34	India	Dhanwate National College	Ratnakar Bhelkar	Institutional
35	India	Govt. College of education, M.A.Road, Srinagar, J&K	Parveen Pandit	Institutional
36	India	School of Management, Sambhram Academy of Management Studies	Krishna Chandra Mishra	Institutional
37	India	Annamacharya Institute of Technology and Sciences	Abhishek Choppa	Institutional
38	India	SSES Science College	Gajanan Awchar	Institutional
39	India	MIER College of Education	Renu Gupta	Institutional
40	India	Chettinad Academy of Research & Education	Chidambaram Mr.Komathinathan.SP	Institutional
41	India	Arts, Science and Commerce College <b>new</b>	Asrar Shaikh	Institutional

No.	Country/ Territory	Agency	Contact person	Status
42	India	Camp Education Society Dr Arvind B Telang College of Arts, Science & Commerce	Prakash Patil	Institutional
43	India	K.L.E.Society Basavaprabhu Kore Arts, Science and Commerce College, Chikodi <b>NEW</b>	Shivasharanappa Hagaragi	Institutional
44	Indonesia	Badan Akreditasi Nasional Perguruan Tinggi (BAN-PT) or National Accreditation Agency for Higher Education	Dwiwahju Sasongko	Full
45	Iran	The University of Tehran	Abbas Bazargan	Institutional
46	Japan	Japan University Accreditation Association (JUAA)	Jun Kudo	Full
47	Japan	National Institution for Academic Degrees and University Evaluation (NIAD-UE)	Yuka Kubozono	Full
48	Kazakhstan	Independent Kazakhstan Quality Assurance Agency for Education (IQAA)	Sholpan Kalanova	Intermediate
49	Kazakhstan	Independent Agency for Accreditation and Rating	Timur Kanapyanov	Intermediate
50	Korea, South	Korean Council for University Education	Chung-il Hwang	Full
51	Korea, South	Korean Council for University College Education (KCCE)	Ahn Jong-Hun	Intermediate
52	Kuwait	Private Universities Council	Maraheb Al-nouif	Observer
53	Laos	Department of Higher Education Ministry of Education Lao PDR	Phonephet Boupha	Associate
54	Macau	Macau University of Science and Technology	Jian Rong Sun	Institutional
55	Macau	Tertiary Education Services Office	Wai Lan Wong	Associate
56	Malaysia	Malaysian Qualifications Agency	Zita Mohd Fahmi	Full
57	Malaysia	Finance Accreditation Agency <b>NEW</b>	Sarala J Marimuthu	Intermediate
58	Maldives	Maldives Qualifications Authority (MQA)	Aminath Asra	Intermediate
59	Maldives	Institute for Academic Development, Villa College	Aishath Didi	Institutional
60	Mongolia	Mongolian National Council for Education Accreditation	Saruul Bat-Ulzii	Full
61	Mongolia	University of the Humanities	Enkhsaruul Tsesbaljir	Institutional
62	Mongolia	Ikh Zasag International University	Nomingerel Davaadorj	Institutional
63	Mongolia	Health Sciences University of Mongolia	Oyungoo Badamdorj	Institutional
64	Nepal	University Grants Commission of Nepal	Kanhaiya Bhakta Mathema	Intermediate
65	New Zealand	Academic Quality Agency for New Zealand Universities	Heather Kirkwood	Full
66	New Zealand	New Zealand Qualifications Authority	Kathy MacLaren	Full
67	Pakistan	Higher Education Commission	Zia Batool	Intermediate
68	Pakistan	University of Karachi	Sajidin Muhammad	Institutional
69	Pakistan	University of the Punjab, Lahore	Ijaz Ahmad	Institutional
70	Pakistan	University of Management and Technology (UMT)	Salman Qureshi	Institutional
71	Pakistan	National University of Sciences and Technology (NUST)	Muhammad Ismail	Institutional
72	Pakistan	Allama Iqbal Open University	Muhammad Mushtaq	Institutional
73	Pakistan	NED University of Engineering & Technology	Syed Amir Iqbal	Institutional
74	Pakistan	The University of Agriculture, Peshawar-Pakistan	Farman Ullah	Institutional
75	Pakistan	Mehran University of Engineering & Technology	Mohammad Aslam Uqaili	Institutional

No.	Country/ Territory	Agency	Contact person	Status
76	Pakistan	Fatima Jinnah Women University	Fareena Mahmood	Institutional
77	Pakistan	Institute of Business Management	Muhammad Moin Uddin Ali Khan	Institutional
78	Pakistan	Shaheed benazir Bhutto Women University, Peshawar	Mahwish Asmat Ullah	Institutional
79	Pakistan	Pir Mehr Ali Shah Arid Agriculture University	Riaz Ahmad	Institutional
80	Pakistan	Sukkur institute of Business Administration	Altaf H Samo	Institutional
81	Pakistan	University of Education	Hadi Iqtadar	Institutional
82	Pakistan	Beaconhouse National University	Noreen Lodhi	Institutional
83	Pakistan	Shaheed Zulfikar Ali Bhutto Institute of Science & Technology (SZABIST)	Faryal Shahabuddin	Institutional
84	Pakistan	National Accreditation Council for Teacher Education (NACTE)	Munawar S. Mirza	Intermediate
85	Pakistan	Quality Enhancement Cell, Kohat University of Science & Technology	Asiyah Bukhari	Institutional
86	Pakistan	The University of Faisalabad	Inam Illahi	Institutional
87	Pakistan	National Textile University	Tanveer Hussain	Institutional
88	Pakistan	Air University Islamabad Pakistan	Abdul Wahab	Institutional
89	Pakistan	Institute of Management Sciences	Muhammad Imran Wazir	Institutional
90	Pakistan	Lahore College for Women University <b>new</b>	Tahir Ilyas	Institutional
91	Pakistan	Quality Assurance Directorate, Bahria University	Samina Chaudhry	Institutional
92	Pakistan	Ziauddin University	Arshia Samin	Institutional
93	Pakistan	Riphah International University (RIU)	Salim Khan	Institutional
94	Pakistan	University of Engineering & Technology, Taxila	Muhammad Saad Shaukat	Institutional
95	Pakistan	National Agriculture Education Accreditation Council	Naseer Khan	Intermediate
96	Pakistan	University of Science & Technology, Bannu	Amanullah Niazi	Institutional
97	Pakistan	National Business Education Accreditation Council	Ahtesham Ali Raja	Intermediate
98	Pakistan	Iqra University	Atif Butt	Institutional
99	Pakistan	Institute of Space Technology	Lt Col (R) Muhammad Sadiq Ur-Rahman	Institutional
100	Pakistan	COMSATS Institute of Information Technology (CIIT)	Muhammad Zafar	Institutional
101	Pakistan	Quality Enhancement Cell, National University of Modern Languages	Mian Khurram Shahzad Azam	Institutional
102	Pakistan	Preston University (Preston.edu.pk)	Mohammad Daud Awan	Institutional
103	Pakistan	Abdul Wali Khan University Mardan <b>new</b>	Shah Awan	Institutional
104	Pakistan	Institute of Business & Technology-Biztek Quality Enhancement Cell (QEC)	Kashif Rafi Syed	Institutional
105	Pakistan	University of Lahore	Zulfiqar Ali Khan	Institutional
106	Pakistan	Islamia College Peshawar (Chartered University)	Imtiaz Hussain	Institutional
107	Pakistan	Abasyn University	Shujat ali Shah	Institutional
108	Pakistan	National Testing Service-Pakistan (NTS)	Rana Riaz Saeed	Associate

No.	Country/ Territory	Agency	Contact person	Status
109	Pakistan	University of Azad Jammu and Kashmir	Muhammad Qayyum Khan	Institutional
110	Pakistan	SBK Women University Quetta Pakistan	Mohammed Baloch	Institutional
111	Pakistan	Greenwich University Karachi	Rab Nawaz	Institutional
112	Pakistan	University of Peshawar <b>new</b>	Salman Jan	Institutional
113	Pakistan	Indus University <b>new</b>	Umair Jalali	Institutional
114	Philippines	Philippine Accrediting Association of Schools, Colleges and Universities	Concepcion Pijano	Full
115	Philippines	Accrediting Agency of Chartered Colleges and Universities in the Philippines (AACCCUP)	Manuel Corpus	Full
116	Philippines	International Distance Education Accreditation League, Inc. <b>new</b>	Serafin Nghohayon	Associate
117	Russia	The National Accreditation Agency (NAA) of the Russian Federation	Irina Tatarinova	Full
118	Russia	The Agency for Higher Education Quality Assurance and Career Development	Erika Rubina	Full
119	Russia	National Center of Public Accreditation	Galina Motova	Full
120	Russia	Association for Engineering Education of Russia	Yury Pokholkov	Full
121	Samoa	Samoa Qualifications Authority	Iokapeta Eteuati	Full
122	Singapore	Council for Private Education	Kevin Lee	Intermediate
123	Sri Lanka	Quality Assurance and Accreditation Council of Sri Lanka	Colin N. Peiris	Intermediate
124	Sri Lanka	Sri Lanka Institute of Information Technology	Chandimal Jayawardena	Institutional
125	Sri Lanka	South Asian Institute of Technology and Medicine (Pvt) Ltd.	Himali Jayatilake	Institutional
126	Thailand	The Office for National Education Standards and Quality Assessment (Public Organization)	Ekaphong Lauhathiansind	Full
127	Thailand	Office of the Higher Education Commission, Ministry of Education	Aurasa Pavavimol	Associate
128	Thailand	ASEAN University Network	Ratsuda Poolsuk	Observer
129	Thailand	Asian Forum on Business Education <b>new</b>	Victor Egan	Observer
130	Timor-Leste	National Agency for Academic Assessment and Accreditation	Dirce BELO	Intermediate
131	Tonga	Tonga National Qualifications and Accreditation Board	Pauline Moa	Intermediate
132	United Kingdom	The Quality Assurance Agency for Higher Education	Carolyn Campbell	Observer
133	United Kingdom	UK NARIC <b>new</b>	Cloud bai-yun	Observer
134	Vanuatu	Vanuatu National Training Council	Lambukly David	Intermediate
135	Vietnam	Centre for Higher Education Research	Kim Dung Nguyen	Institutional
136	Vietnam	Center for Educational Testing and Quality Assessment	T. My-Ngoc Nguyen	Institutional
137	Vietnam	Institute for Education Quality Assurance of Vietnam National University, Hanoi (VNU-INFEQA)	Hoang Thi Xuan Hoa	Institutional
138	Vietnam	Hanoi National University of Education (HNUE)	Cong Khanh Nguyen	Institutional
139	Vietnam	General Department of Education, Testing and Accreditation (GDETA)	Xuan Thanh Pham	Full
140	Vietnam	Directorate of Vocational Training (DVT) of Vietnam	Binh Pham Vu Quoc	Intermediate
141	Vietnam	Center for Quality Assurance, Foreign Trade University (FTU)	Sy Manh Vo	Institutional

## REPORT ON ACTIVITIES

# APQN 2013 Conference and AGM in Chinese Taipei

On 7-8 April 2013, the APQN 2013 Conference was successfully hosted by Taiwan Assessment and Evaluation Association (TWAEA) in the Howard International House, Chinese Taipei on the theme of “ Has external QA made an impact? Looking back at the decade of Quality assurance ” . The key objectives of conference are as follows:

1. To celebrate the APQN Decennial anniversary;
2. To reflect on expectations and achievements of Quality Assurance (QA) in Higher Education;
3. To highlight current challenges and issues of QA in Higher Education;
4. To share good practices in QA of institutions and quality agencies;
5. To enhance regional cooperation amongst QA agencies;
6. To share a regional vision on quality in higher education.

Dr. Victor W. Liu, the President of TWAEA and Dr. Jagannath Patil, the President of APQN welcomed all the participants. Dr. Ovid Tzeng, Academia Sinica made the opening address while and Dr. Jagannath Patil, the President of APQN delivered Presidential address of decennial conference. Prof. Asha Kanwar, the President of Commonwealth of Learning (COL), Canada presented the key-note speech “ Looking Before and After: The Emerging World of Quality Assurance ” . Dr. David Woodhouse, the founding Secretary of APQN also made the second key-note speech “ Reflections on 10 years of APQN and future ahead ” . Other eminent experts who delivered plenary lectures or conducted workshops included Dr. Cloud Bai - Yun of UK NARIC and Dr Antony Stella of CAA, UAE.

The Conference was attended by 150 representatives from more than 30 countries or territories. 4 panel discussions, 5 parallel sessions, and 3 workshops were arranged, which covered the following sub - themes:

Impact on Quality in higher educational institutions,



Innovations in quality assurance,  
Quality Assurance and student mobility,  
Regional or International accreditation  
Response of QA community for national and global rankings,  
Quality assurance in higher education as a profession,  
Experiments with outcomes based assessment,  
Internal quality assurance,  
Student engagement in QA,  
Quality assurance in Chinese Taipei.

Positive feedback has been received after the conference and it is regarded that the objectives have been successfully achieved.







# APQN 2013 AGM in Chinese Taipei

The APQN 2013 AGM (Annual General Meeting) was held on 8 April 2013, which was open only to APQN members.

The meeting was attended by the following membership breakdown:

- 21 full members
- 7 intermediate members
- 4 associate member
- 9 institutional members
- 1 observer

Dr. Jagannath Patil, the President of APQN chaired the meeting. The agenda covered reports from the office bearers, new initiatives of APQN and preparation for the APQN 2014 Conference and AGM.

With the proposal of President Dr. Jagannath Patil, 10 new initiatives have been approved by the General Council unanimously in the 2013 Annual General Meeting as follows:

1. Develop capacity of APQN members for new challenges like QA of OERs and Borderless education;
2. Development of Asia Pacific Quality Register;
3. A joint consortium with and European bodies for Asia- Europe collaboration and exchange;
4. APQN QA Certification for assessors and staff in collaboration with leading universities in Asia pacific;
5. Staff Exchange program within and outside region to promote mutual understanding of QA processes;
6. APQN Quality label as Regional/international accreditation;
7. Development of Quality Assurance Hubs across the region to benefit from experienced and resourceful APQN members;
8. Taking Forward Chiba principles so as to move towards Asia pacific Higher education quality region;
9. Developing APQN ' s Quality Resource centre that will undertake action Research projects and capacity building projects with help of dedicated staff;
10. Asia Pacific Quality Information Portal.

This is being further developed as agenda of APQN for the next 10 years.



## Fu Jen–APQN Seminar

On 27 September 2013, with the joint organizing task of APQN, Fu Jen–APQN International Seminar was successfully hosted by Fu Jen Catholic University in New Taipei City, Chinese Taipei on the theme of "Quality Assurance and Higher Education Internationalization". The seminar is partially sponsored by APQN to mark the 10 year celebrations of APQN.

Fu Jen–APQN International Seminar contained various sessions and keynote lectures, which involved the following sub themes: Internationalization of Asia' s Quality Assurance Agencies; Quality Assurance of Cross–Border Higher Education; Program Accreditation and Internationalization.

Professor Dr. Vincent Han–Sun Chiang, President of Fu Jen Catholic University and Dr. Jagannath Patil, President of APQN, co–chaired to welcome all participants at the opening ceremony. Prof. Fr. Franco Imoda, President, Holy See' s Agency for the Evaluation and Promotion of quality in ecclesiastical universities and faculties (AVEPRO), successfully presented the keynote speech on "Quality Assurance and Higher Education Internationalization: AVEPRO within the European and the wider filed" .

In addition, the recent developments in Asian quality assurance and institutional practices were presented by Quality Assurance (QA) agencies and several leading international Higher Education (HE) experts in the seminar.

Aiming at promoting the university internationally, Fu Jen Catholic University has acquired much precious experience through such a great conference. The success of the conference owes much to the immense support from nearly 150 audiences and with almost 40 participants of Fu Jen faculty members along with all the honorable invited guest speakers from both Asia and Italy.



## 2013 APQN Quality Award

APQN Quality Award is an initiative to mark decennial celebrations of APQN. The objective is to identify and distinguish extraordinary QA contributions and good practices that have potential of replications among network. As feedback to APQN Quality Awards has been very encouraging, APQN Board decided to continue the award every year but change some of the Award themes accordingly.

In the process of 2013 APQN Quality Awards, 45 nominations have been received from 27 members. After the review of the International Jury, 11 nominations in 9 categories of awards were selected. In addition, in order to recognize and reward the contributions of the Office Bears in the past ten years, APQN honoured the functionaries with Decennial Felicitation Awards.

On 7 April 2013, the APQN Quality Awards was held in glittering function at historical 'HOTEL GRAND' of Chinese Taipei. APQN expressed congratulations to all awards winners and acknowledged their remarkable contributions to the development of APQN! The pictures for the Award Ceremony could be available at [http://www.apqn.org/virtual\\_library/photos/](http://www.apqn.org/virtual_library/photos/).



Table 2: APQN 2013 Quality Award Winners

Category	Agency	Name
Quality Information System	National Institution for Academic Degrees and University Evaluation (NIAD-UE), Japan	Dr. Kazuo Okamoto
APQN Vibrant QA Body Award	Accrediting Agency of Chartered Colleges and Universities in the Philippines (AACCU), Philippines	Dr. Manuel Corpus
Student Participation in Quality Assurance	National Assessment and Accreditation Council (NAAC), India	Prof. H. A. Ranganath
International Focus	Hong Kong Council for Accreditation of Academic and Vocational Qualifications (HKCAAVQ), Hong Kong	Prof. Yiu-Kwan Fan
Information & Communications Technology (ICT) in Quality Assurance	Shanghai Education Evaluation Institute (SEEI), China	Dr. Feng Hui & Dr. Meng Jie
Stakeholders Engagement	Academic Quality Agency (AQA) for New Zealand Universities, New Zealand	Dr. Jan Cameron
Innovations in Quality Assurance	Quality Assurance & Accreditation Council (QAAC) of the University Grants Commission, Sri Lanka	Prof. Colin N. Peiris
APQN Best Internal QA Award	Fu Jen Catholic University, Chinese Taipei	Prof. Vincent Han-Sun Chiang
	Institute of Business Management, Karachi, Pakistan	Prof. Muhammad Moin Uddin Ali Khan
APQN Quality Champions Award	Prof. Vladimir Navodnov from National Centre of Public Accreditation (NCPA), Russia	Prof. Vladimir Navodnov
	Prof. Channarong Pornrunroj from the Office for National Education Standards and Quality Assessment (Public Organization), Thailand	Prof. Channarong Pornrunroj

As for 2014 APQN Quality Awards, there are four categories which include APQN 's Best/Model Internal QA Award; APQN Quality Champions Award; International cooperation in QA; Training and support of reviewers. The Secretariat released the Call for Nominees of 2014 APQN Awards at the end of the year 2013. The nominations and follow - up selection are in the progress up to the time of making this annual report. The outcomes of the 2014 Quality Awards will be announced on the 2014 APQN Conference and AGM in Hanoi, Vietnam.



# APQN 2012 - 2013 Exchange Program

APQN has launched the 2012 - 2013 exchange program which is purely on reciprocal basis, in which both financial and in-kind contribution is expected from the home and host agencies. The international air travel of participants will be sponsored by the home agency and local transport, hospitality and accommodation will be taken care by the host agency. The program is open to all categories of APQN Members and flexible to accommodate needs of hosts and visitors. After the Call for Eols, 9 quality assurance agencies or higher education institutions have been selected and matched by APQN. Up to 1 June 2013, four participants have completed the exchange program. The others will complete the exchange soon within the year.

All the host agencies have made well - design for the exchange program. For example, Prof. Vladimir Navodnov from NCPA (National Centre of Public Accreditation, Russia) has been arranged the following activities during his exchange visit to SEEI, China:

- Presentation and discussion with Director and heads of internal departments of SEEI;

- Visit seven universities for the study of Connotation Construction and Performance Evaluation for HEIs;

- Visit one vocational college for the study of Assessment of Talents Cultivation Level for High Vocational Education.

In addition, the visit also brought the MoC between NCPA and SEEI, which will be the basis of the further cooperation between the two agencies. Mr. Devin Wu was arranged to observe the ASHE ' s audit process for the university, and visited two higher education institutions in Zagreb, Croatia. After the exchange, Mr. Devin Wu commented that ASHE is a relatively young organization, but it is very vibrant and more importantly, professional. The exchange was indeed a fruitful experience, noting especially ASHE ' s effort to electronic documentation.



Table 3: APQN 2012 - 2013 Exchange Program

<b>Name</b>	<b>Home Agency</b>	<b>Host Agency</b>
Mr. Devin Wu	Taiwan Assessment and Evaluation Association, Chinese Taipei	Agency for Science and Higher Education, Croatia
Prof. Vladimir Navodnov	National Centre of Public Accreditation, Russia	Shanghai Education Evaluation Institute, China
Mr. Tep Neavea	Accrediting Committee of Cambodia, Cambodia	Agency for Science and Higher Education (ASHE), Croatia
Dr. M.S. Shyamasundar	National Assessment and Accreditation Council (NAAC)	Agency for Science and Higher Education (ASHE), Croatia
Dr. Feng Hui	Shanghai Education Evaluation Institute, China	National Centre of Public Accreditation, Russia
Mr. Wahidul Hasan	National Assessment and Accreditation Council (NAAC), India	Accrediting Committee of Cambodia, Cambodia





## APQN and COL Support for the APQN 2013 Conference

In August 2012, Prof Asha Kanwar, President and CEO of COL and Dr. Jagannath Patil, President of APQN have signed the MoU for various collaborative activities. As part of it APQN signed agreement with the Commonwealth of Learning (COL) in March 2013 under which it was agreed that COL would provide CAD 5000 (about USD 4800) to support for the APQN 2013 Annual Conference and AGM. APQN has made the Call for Eols for member agencies of the Commonwealth countries in the Asia-Pacific region. 6 applicants have been selected for the COL sponsorship and 5 for APQN sponsorship, who are from Brunei Darussalam, India, Maldives, Sri Lanka and Pakistan.

Within the APQN 2013 Conference, the COL workshop named “ Quality Assurance of Open Education Resources (OERs) - What Quality Assurance Agencies can do? ” was facilitated by Prof. Asha S. Kanwar, President of COL in the Howard International House, Chinese Taipei on 7 April 2013. There were more than 20 participants, including those 5 selected applicants for the COL sponsorship and 3 for APQN sponsorship. For some reason, the other 3 selected candidates have not participated in the conference.

APQN has provided reimbursement for the 8 sponsored participants for the COL workshop. The total amount of reimbursement for COL sponsorship is USD 4645.44, including the amount of USD 162.44 as the bank fees for transfer (see the following table for details). In addition APQN provided support to 3 candidates making total funding for COL - APQN workshop worth above 7000 USD.

All of the sponsored persons have submitted their brief learning reports. They have expressed their sincere gratitude for the sponsorship from COL. For example, a delegate from National Assessment and Accreditation Council, India regarded that “ Overall the presentation and interactive workshop has been an eye opener on OERs especially MOOCs. Especially the information is going to help me in visualizing the future learning environments and resources which are expected to change the education systems vastly. ”

APQN President has conveyed a note of thanks and acknowledgement for COL support to COL President on successful conclusion of the conference.

Photographs and presentations of the conference are available on APQN website [www.apqn.org](http://www.apqn.org).

Table 4: Finance Statement for the COL and APQN Sponsored Participants

Name	Agency	Country/Territory	Reimbursement (USD)	Bank fees for transfer (USD)
<b>Sponsored by COL</b>				
Mr. AdininMdSalleh	Brunei Darussalam National Accreditation Council	Brunei Darussalam	800	32.37
Dr.M.S.Shyamasundar	National Assessment and Accreditation Council	India	800	32.57
Mrs. AminathAsra	Maldives Qualifications Authority	Maldives	800	32.37
Dr. Rama Kondapalli	National Assessment and Accreditation Council	India	800	32.57
Mr. Ahtesham Ali Raja	National Business Education Accreditation Council	Pakistan	1283	32.56
<b>Sub-total</b>			4483	162.44
<b>Sponsored by APQN</b>				
Rana Riaz Saeed	National Testing Service	Pakistan	800	32.56
Prof. Colin Peiris	Quality Assurance and Accreditation Council of Sri Lanka	Sri Lanka	1050	32.37
Dr. Sujata P. Shanbhag	National Assessment and Accreditation Council	India	500	32.37
<b>Sub-total</b>			2350	97.3
<b>Total</b>			6833	259.74





## The 5th APQN Online Forum

APQN has conducted online forums for four times successfully during the latest five years, which involved such topics as Internal Quality Assurance, Writing Audit / Evaluation / Accreditation Reports, Best Practices in External Quality Assurance, Learning Outcomes and Accountability - the Role of EQA and IQA. Many participants from members have benefitted from these online discussions.

On the continual basis, APQN made elaborate preparations for the 5th Online Forum at the end of 2013 on the theme of “ Role of EQA on IQA on Quality of Cross -border Higher Education ” in hopes to enhance the mutual communication among members, boost the regional practice of QA in cross -border higher education, meet the expectations of various stakeholders and respond to the global trend effectively.

The 5th Online Forum includes three sub - topics of “ Development of IQA mechanism for Cross -border higher education ” , “ Responsibilities of National accreditors on quality assurance of Cross -border higher education ” and “ Impact of International accreditation on higher education system ” . This online discussion is initiated by APQN President, Dr. Jagannath Patil, convened by Vice President of APQN, Prof. Angela Yung - Chi Hou and Prof. Muhammad Moin A Khan from Institute of Business Management, Karachi, Pakistan. It has been conducted and will be carried out on the Facebook Page of APQN at <https://www.facebook.com/pages/Asia-Pacific-Quality-Network/187586348110846>, which has been marked the APQN ’ s first online forum using social media as initiated by APQN President.



# Project of QACHE

To facilitate the process for Cross - border recognition of tertiary qualifications within the Asia - Pacific region and with other countries is a very important part of the APQN Strategic Plan (2012 - 2015). APQN signed agreement with ENQA successfully on the Project of Quality Assurance of Cross - border Higher Education (QACHE) in 2013.

QACHE project is funded by Erasmus Mundus programme of the European Union with the duration from 1 October 2013 to 31 December 2015, of which the partnership involves Quality Assurance Agency (QAA), UK; Evaluation Agency for Research and Higher Education (AERES), France; National Agency for Quality Assessment and Accreditation (ANECA), Spain; German Accreditation Council (GAC), Germany; Tertiary Education Quality and Standards Agency (TEQSA), Australia; Arab Network for Quality Assurance in Higher Education (ANQAHE); Asia - Pacific Quality Network (APQN). The target groups are primarily relevant quality assurance agencies and providers of cross - border education. Students, national and European policy makers and the higher education sector are indirect target groups who will benefit from the project outcomes.

As a member of the partnership, APQN will perform the tasks in terms of participation in project meetings and organization of the Asian Regional forum, elaboration of the methodological tools and developing the agencies ' survey in the Asian region and producing an analysis of the outcomes, dissemination and publicity of project results as well as relevant administrative matters, etc.

The QACHE project is a cross - regional research activity and it will have much more significance for Asia Europe cooperation in the field of QA.



# APQN Participation in International Events

A. Dr. Jagannath Patil, APQN President

- International honour

1. Dr. Jagannath Patil, APQN President (hereinafter referred to as Dr. JP) has received International recognition in form of Plaque of Honour awarded by ONESQA, Thailand for his contribution to QA in Asia Pacific. Dr. JP received this award at the hands of Deputy Prime Minister of Thailand on 7 November 2013 at Bangkok during an International Conference. He also delivered Key note address in this conference on “ Asian value Framework of QA ” .

2. This was preceded by invited address at UK Naric Annual conference where JP shared APQN initiative on Quality Information Portal.

- Global representation

1. Dr. JP was invited as a speaker for International seminar on “ Quality Assurance, Trust & Recognition ” on 20 September 2013 at Brussels by European Commission. He represented Asia Pacific Quality Network (APQN) as its President and made presentation on “ Asia - Europe dialogue on Quality Assurance in Higher Education ” .

2. Dr. JP was invited as a speaker for International Conference on QA and Accreditation in Higher Education and meeting about QA of cross border Higher Education, organized by AKKORK, Russia on 21 -22 October 2013 at Moscow. He made presentation on “ Possibility of BRICS QA Forum ” to take advantage of increasing collaboration amongst Brazil, India, China and South Africa (BRICS) Collaborations.

3. Dr. JP was invited by UNESCO as an expert for workshop on QA of Cross Border Higher Education, and Global Initiative of QA Capacity Building [GIQAC] meeting at Paris, France during 16- 17 December 2013. Meeting and workshop was attended by major players in Higher Education Quality Assurance across the globe. Dr. JP made two presentations on behalf of Asia Pacific and chaired a session on “ QA of CBHE in Europe ” .

4. Dr JP was invited as a Keynote speaker in the Congress, "The Evaluation and Quality of Distance Higher Education in Latin America, Africa, Asia and Europe" CALED, Universidad Tecnica Particular de Loja, CREAD and VIRTUAL EDUCA, held during 17 - 19 April 2013 at Loja, Ecuador, Latin America.

In most cases above host organizations provided the support except in 2 cases of [UNESCO/ONESQA] where partial support for travel was given by APQN from funds contributed earlier by President JP.



B. Mr. Khieu Vicheanon

In response to UNESCO invitation, Mr. Khier Vicheanon, Deputy Secretary General of Accreditation Committee of Cambodia, on behalf of APQN President of JP, attended Enhancing Educational Innovations in Asia and the Pacific: Consultative Meeting for APEID Program (2014-2017) on 19-21 November 2013 in Bangkok, Thailand, on which Mr. Khier Vicheanon integrated Dr. JP ' s PPTs as well as his and made presentation focusing on APQN roles in developing the capacity of quality assurance agencies and educational institutions in the region and future collaboration with UNESCO and other international agencies and the way forwards.

In the case of Mr. Khier Vicheanon, host organisation provides accommodation and local costs while partial support for travel was given by APQN from funds contributed earlier by President JP.

C. Prof. Channarong Pornrunroj

As per the Quality Assurance of Cross - border Higher Education (QACHE) project plan, the kick - off meeting was held by ENQA Secretariat on 12 November 2013 in Belgium. Prof. Channarong Pornrunroj, Director of Office for National Education Standards and Quality Assessment (ONESQA), Thailand, presented the meeting on behalf of APQN.

In the case of Prof. Channarong Pornrunroj, all the cost is covered by ENQA based on the QACHE Project budget.

D. Prof. Jianrong Sun

As an APQN - recommended representative, Prof. Jianrong Sun, Associate Vice Rector, and Dean of University International College, Macau University of Science and Technology, attended the 27th AACUP Annual National Conference & International Forum on Outcomes - Based Quality Assurance, held 11 - 13 Feb 2014, in Manila, the Philippines. Prof. Sun gave a two - hour presentation on "Outcomes - based Quality Assurance: Issues and Best Practices" to an audience of over 500 professionals from different colleges and universities in the Philippines. This presentation provided information on the current practices with OBA in both the United States and Hong Kong, issues still confronting the academy in its implementation of OBA, and suggestions and recommendations based on case analyses from Hong Kong HE, for considerations by professionals working in the Philippines HE where OBQA will be utilized for its institutions of HE.

All the expenses for Prof. Jianrong Sun's trip were gracefully provided by AACUP.



## MoU and MoC

### - MoU between APQN and HEEACT for joint publication HEED Journal

Higher Education Evaluation and Accreditation Council of Taiwan (HEEACT) and the Asia-Pacific Quality Network (APQN) have signed Memorandum of Understanding (MoU) to jointly publish the journal “ Higher Education Evaluation and Development ” (HEED), the official journal of HEEACT. The MoU was signed at the closing ceremony of INQAAHE 2013 Conference on 11 April 2013 by APQN President Dr. Jagannath Patil and HEEACT former Executive Director Dr. Lung - Sheng Steven Lee.

In order to draw attention to close and solid collaboration between APQN and HEEACT with a view to mutually facilitating the publication of Higher Education Evaluation and Development, APQN President Dr. Jagannath Patil signed the Agreement of Collaboration with current Executive Director Dr. Ru - Jer Wang on 26 September 2013. Henceforth HEED will be a Journal jointly owned and published by APQN and HEEACT.

Both agencies commit to striving for advocating grand thoughts and innovative research of experts, scholars, and researchers worldwide through Higher Education Evaluation and Development (HEED).

### - MoC between APQN and ECA

The European Consortium for Accreditation in higher education (ECA) is a non-profit consortium of nationally recognised European accreditation/QA agencies established in 2003 that strives for continuous progress in external quality assurance, promoting mutual recognition, internationalisation, mobility and transparency to the benefit of students, HE institutions and society. In 2013, APQN signed memorandum of Cooperation (MoC) with ECA in order to strengthening the work of APQN and its member agencies, and the work of ECA and its member agencies, as well as their interrelations, with the overall goal of enhanced global understanding and practice in the field of quality assurance in higher education.

This MoC is intended to facilitate cooperation between APQN and ECA and to set the basis for common projects in areas of mutual interest and benefit. Such key areas are Mutual learning from each other and regular sharing of ideas and experiences; Mutual recognition of quality assurance decisions; Facilitation of cross-border higher education and QA; Promotion of internationalisation of HEIs and of mobility of students; Establishing transparency tools in the area of HE and QA; Striving towards excellence and professionalism in our own work; Developing modern accreditation/EQA systems; Exchange of ideas, resources and experts in QA.



# APQN Call for Projects Proposal 2013

The Constitution of APQN lists as primary purposes of APQN as “ to promote good practice in the maintenance and improvement of quality in higher education in the Asia-Pacific region ” and “ to facilitate research in the region into the practice of quality management in higher education and its effectiveness in improving the quality of higher education in the region ” . In order to achieve this objective, APQN issued the Call for Projects Proposal 2013 and decided to allocate a small amount of money for supporting the projects as follows based on the Decennial agenda approved by APQN AGM held in Chinese Taipei during April 2013.

1. Develop capacity of APQN members for new challenges like QA of Open Educational Resources and Borderless education
2. APQN QA Certification for assessors and staff in collaboration with leading universities in Asia pacific
3. APQN Quality label as Regional / international accreditation
4. Taking Forward Chiba principles so as to move towards Asia pacific Higher education quality region
5. Developing APQN ' s Quality Resource Centre that will undertake action Research projects and capacity building projects with help of dedicated staff
6. Development of Quality Assurance Hubs across the region to benefit from experienced and resourceful APQN members
7. Development of Asia Pacific Quality Register
8. Asia Pacific Quality Information Portal

# SEEI Continues as APQN Secretariat with New Team

APQN Board is pleased to continue SEEI as its secretariat for next 2 years.

As per the renewed contract between APQN and SEEI, the APQN Secretariat will have a full-time Administrator working for 5 days. It is Prof. Dr. Chaohong Guo that replaces Fang Le as the APQN Administrator even as Fang Le will continue to give a hand part time.

Ms. Chaohong Guo got her Doctoral degree in Educational Economy and Management at East China Normal University. She has ever studied in Educational Administration at Nagoya University of Japan for one year as an exchange doctoral student since September of 2002. She has studied and worked in the field of quality assurance of education for 15 years. While serving as a Project officer, Executive Director of the Research Department of SEEI and Executive Director of Editorial Office of Shanghai Journal of Educational Evaluation, she conducted or took part in more than a dozen of research projects on quality assurance at different level including higher education and Chinese-foreign Cooperation in running schools. Ms. Guo has made study visits to Japan, Canada, Australia, the U.K, Germany, Sweden and Finland etc, and has published over 40 academic papers and 16 books including authored, co-authored, co-edited and book chapters on aspects of quality assurance of education and teacher education since 1999.



APQN President Dr Jagannath Patil has welcomed the new development and placed on record sincere and efficient service rendered by Mr. Fang Le as APQN Administrator for over four years.

APQN Board believes that the APQN Secretariat with a new team will, as always, provide sufficient administrative and technical support to enable the functions of the APQN to be performed in an efficient and expeditious manner, said APQN President.

# APQN 2014 Conference and AGM in Hanoi

The APQN 2014 Conference and AGM will be held in collaboration with the Foreign Trade University (FTU), Vietnam in Hanoi, Vietnam on 7-8 March 2014 on the theme of “ Higher Education Quality Assurance in a Changing World: Envisioning the future of Asia Pacific ” , which includes 7 sub - themes as follows:

Anticipating and responding to change: challenges and successes in Quality Assurance of higher education

Quality Assurance across borders: different models for education/different models for Quality Assurance

Developing countries/developing Quality Assurance

Emerging voices in Quality Assurance: inclusion and engagement

External Quality Assurance at program level: standards & perspectives

Cooperation in Quality Assurance: connecting regional and international experiences

Internal Quality Assurance: innovations and developments

Please go and visit <http://www.apqn.org/events/> or

<http://apqn2014.cqaftu.edu.vn/> for more details.

Welcome all members as well as those interested in QA of higher education to participate in the Conference!



# REPORT ON FINANCE

## Financial Statement

### 2013 REPORT ON FINANCE

#### APQN Statement of Income and Expenses (in USD)

Categories / Programs	Budget	Actual Amount
<b>Income</b>		
Member Annual Fees	39,018.00	26,815.12
Initial joining fees	17,000.00	4,420.00
Balance carried forward from 2012	170,094.49	170,094.49
Fund contributed to APQN by service and honorarium by President, other office bearers and others	11,099.24	11,099.24
Interest received	900.00	609.55
Other income by fundraising or service	40,000.00	17,165.24
<b>Total income</b>	<b>278,111.73</b>	<b>230,203.64</b>
<b>Expenses</b>		
Administration	1,000.00	662.94
Audit fees	1,000.00	1,002.80
Bank fees/TT fees	1,800.00	1,234.90
Website maintenance	4,000.00	7,469.00
Miscellaneous	1,000.00	0.00
Administrator Salary	15,740.53	15,769.20
A decennial publication mapping growth and status of QA in APQN Region*	3,000.00	0.00
APQN Quality Awards for good practices in QA(Certificate and memento)*	2,500.00	0.00
NZAAU- APQN Seminar in Auckland	3,000.00	0.00
Fu Jen University Seminar	2,000.00	1,945.70
Project on 'Guidelines and good practices in Evaluating research quality'*	3,000.00	0.00
Decennial Conference in Bangkok	2,000.00	1,199.35
Workshop/ Seminar at Colombo on Development of a National Ranking System*	2,000.00	0.00
Seminar/ workshop for institutional members at Pakistan*	2,500.00	0.00
Asia Pacific Quality Information Portal	4,500.00	1,544.00
Decennial conference with country papers by CEOs, felicitations of APQN stalwarts	30,000.00	16,355.20
Decennial lectures in different countries/territories	5,000.00	1,338.00
APQN Projects	27,000.00	461.50
<b>Total Expenses</b>	<b>111,040.53</b>	<b>48,982.59</b>
<b>Balance</b>	<b>167,071.20</b>	<b>181,221.05</b>



# Notes on Financial Statement

1. Many events/ projects with \* are taking longer than expected and hence no amount is spent till December 2013. But these events/activities complete in 2014 and projected amount can be spent.

2. In 2013, APQN kept complying with the rule of giving a 5% discount in the annual membership fees for full and intermediate members that also hold INQAAHE membership, which was approved in the 2009 Annual General Meeting. The membership fees structure is as follows:

APQN Membership Fees Structure

	Full	Intermediate	Associate	Institutional	Observer
If non-INQAAHE member	300USD	300USD	200USD	200USD	150USD
if INQAAHE member	285USD	285USD	200USD	200USD	150USD