

2023

2023 Annual Report

The Asia-Pacific Quality Network (APQN)

PRESIDENT MESSAGE: Welcome to 2023 APQN Annual Report! In 2023, APQN with 190 members from 44 countries/territories, has celebrated its 20th anniversary, showing its vibrant, vigorous tendency of sustainable development. With the great contribution and support of all APQN members, APQN has made obvious achievements. One of the most important things is that 2023 AAC and AGM were held in Bangladesh. Over 200 participants from the whole globe attended AAC to discuss the theme of “Innovation and Sustainable Development in Higher Education”.



APQN Seventh Board



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2023 ANNUAL REPORT

Asia-Pacific Quality Network

Trading as APQN

Dissolving Boundaries for a Quality Region

January 5, 2024

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THE NETWORK

Definition of APQN

Our Goal

To dissolve boundaries for a Quality Region.

Our Vision

To promote quality culture and develop self-sustaining organizations, being the first point of reference, advise and support, enhance interaction and share information among member organizations.

Our Value

To be committed to the quality of higher education and be supportive of both internal and external quality assurance in the Asia-Pacific Region.

Our Mission

To enhance the quality of higher education in the Asia-Pacific Region through strengthening internal and external quality assurance in all kinds of organizations and extending the cooperation among them.

Our Purpose

1. to promote good practices in developing an effective and comprehensive quality culture of higher education in the Asia-Pacific Region;
2. to foster research activities in quality assurance practices for rebuilding the employ ability oriented higher education in Asia Pacific Region;
3. to provide advice and expertise in order to assist in the development of new quality assurance organizations in the region;
4. to facilitate cooperation among Quality Assurance Agencies (QAAs) and Higher Education Institutions (HEIs), and recognize each others decisions and judgment;
5. to assist APQN members in determining the quality standards operating across national borders;
6. to ensure better-informed international recognition of qualifications throughout the region;
7. to assist in the development and application of credit transfer systems;
8. to enhance the mobility of students between institutions both within and across national borders;
9. to make the APQN members aware of and alert against the dubious accrediting practices and organizations;
10. to promote the interest of the Asia-Pacific Region by effective representation vis-à-vis interacting with other networks and international organizations.

Our Method

1. Dissemination of information through APQNews, documents, journals, anthologies and books, whether in paper-based or electronic form;
2. Training and development through seminars, workshops, conferences and staff capacity building;
3. Developing and using databases of experts and good practices both in EQEA and international networks such as INQAAHE, CHEA/CIQG and other appropriate organizations working on accreditation and quality assurance in education;
4. Recognition and dissemination of good practices through Asia-Pacific Quality Register (APQR), Asia-Pacific Quality Label (APQL) and APQN Quality Awards (AQA) and so on;
5. Other appropriate means as determined by the General Council or the Board.

Our Principle

1. Procedure-based
2. Capacity building
3. Self-reliance and information-sharing
4. Sustainable development for final goal

APQN

APQN is a non-profit, non-government organization.

APQN is an organization established under the name of the Asia-Pacific Quality Network Inc. (APQN).

APQN intends to operate as a regional network in association with the International Network for Quality Assurance Agencies in Higher Education Incorporated (INQAAHE).

The Board

Vice President Dr.Galina Motova Takes Over as APQN President

APQN Board is pleased to announce that Dr.Galina Motova, Vice President, has taken over as President of APQN following the resignation of President NB Raika due to personal reasons since Nov., 2023. Raika has stepped down from his elected position due to the engagements at home limiting his ability to attend APQN events and perform other duties. At the Board meeting in Dhaka, the Board with Raika's consent, requested Dr.Galina Motova to assume the role of President for the remainder of the 7th Board term [until the election of the 8th Board or the date of the AAC/AGM for 2025]. This is in accordance with the constitution, which stipulates that the Vice President assumes the President's duties in such circumstances.

APQN warmly congratulates Dr.Motova on this additional responsibility and is confident that her extensive experience in the field of educational quality assurance within and beyond the Asia-Pacific region will enhance the efficient operation of APQN.

APQN President
Dr. Galina Motova
(Elected)



RUSSIA

APQN Secretary/Treasurer
Ms. Pingping Liu
(Ex-Officio)



CHINA

APQN Past President
Prof. Dr. Jianxin Zhang
(Ex-Officio)



CHINA

APQN Board Director
Dr. Jagannath Patil
(Co-opted as APQR
Chairperson)



INDIA

APQN Board Director
Mr. Nar Bahadur Raika
(Elected)



BHUTAN

APQN Board Director
Mr. Barry Aw Yong
(Elected)



SINGAPORE

APQN Board Director
Ms. Umankulova Onolkan
(Elected)



KYRGYZSTAN

APQN Board Director
Dr. Timur Kanapyanov
(Elected)

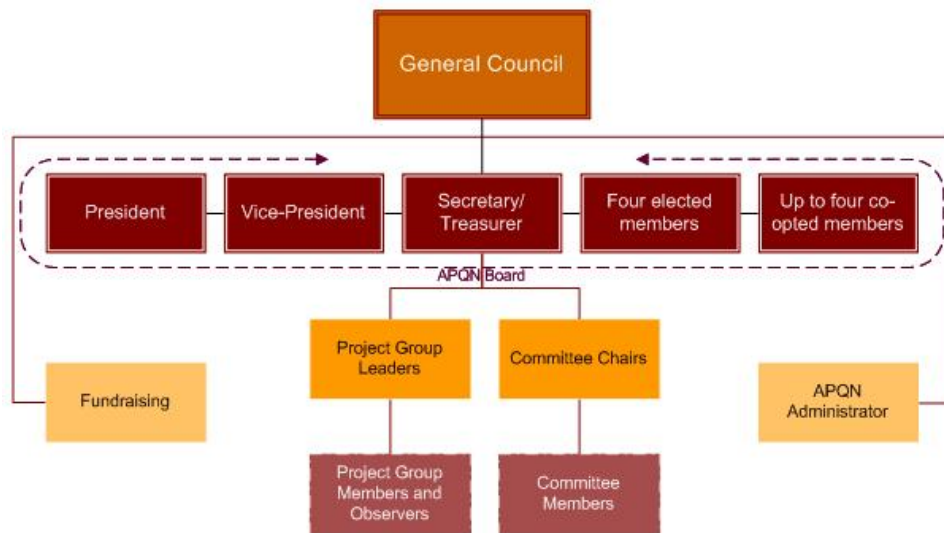


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Organizational Structure

The governing bodies and authorities of APQN are the General Council and the Board.

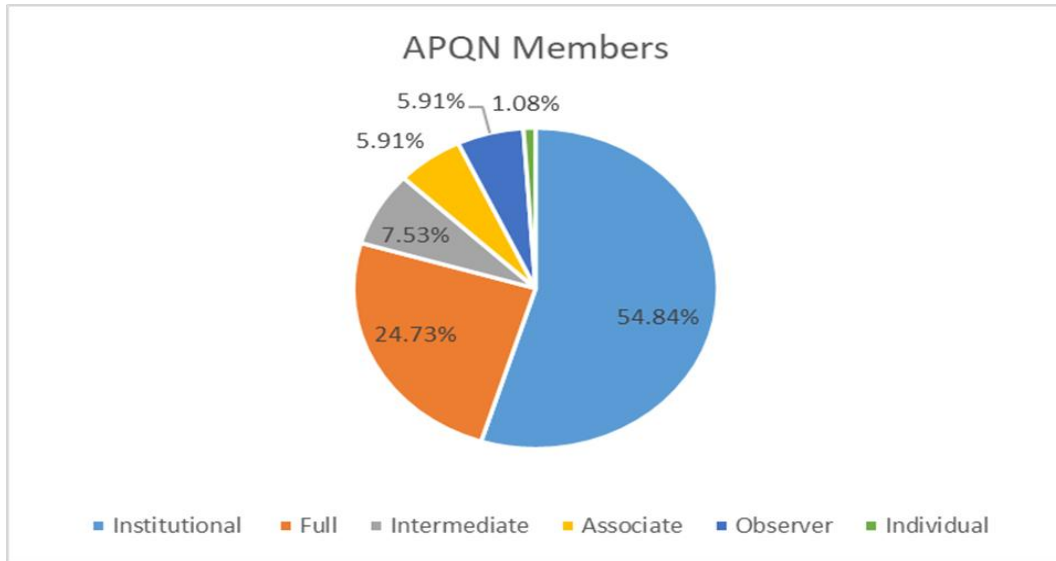
The General Council is comprised of Full Members, Intermediate Members, Associate Members, Institutional Members and Individual Members of APQN, each represented by one nominated person.



The General Council: 190 Members

Currently, the number of APQN members of all types has reached 190 from 44 countries and regions (Figure 1).

Fig.1 Category of APQN members



Among them, there are six categories: Full members, Intermediate members, Associate members, Institutional members, Observer and Individual Members. Institutional members cover 54.84% of the total number, which means that internal quality assurance is getting more and more important in the Asia-Pacific Region. As it is shown in Table 1, APQN welcomed 10 new members in 2023.

Table 1 New Members in 2023

No	New Agency	Country/Territory	Membership
1	International Education Board Limited	United Kingdom	Associate
2	Chongqing Educationnal Evaluation Institute	China	Full
3	Institute of Accreditation for Economics, Management, Business and Accounting Programs (IA EMBA)	Indonesia	Full
4	Pangasinan State University	Philippines	Individual
5	Health Services Academy	Pakistan	Institutional
6	Government College University Lahore	Pakistan	Institutional
7	upGrad Institution	Singapore	Institutional
8	Topland University	Netherlands	Institutional
9	The Maldives National University	Maldives	Institutional
10	HCERES(High Council for the Evaluation of Research and Higher Education)	France	Observer



Welcome to Join APQN



We warmly welcome all QAAs, HEIs and those who have interest in QA to join APQN!

Membership of APQN is valuable for quality managers/officers, who would join a community of colleagues working with quality assurance of higher education.

As an APQN member you can embrace what is being offered in the region, and share in the delights of learning and expanding your own knowledge base. Specifically, full members (there might be some differences with other 4 categories) will be able to:

- Participate in APQN Academic Conference (AAC) and AGM as well as APQN online forum;
- Gain your branding through using APQN logo on your website or relative documents;
- Develop different kinds of collaborations across the distinguished network of QAAs and HEIs through AACs;
- Co-organize international seminars, workshops or forums together with APQN in your local context;
- Have the right to apply for APQN Award which occurs once every year;
- Have access to over 180 consultants in Consultant Data Base and get advice on different and specific QA matters;
- Receive the electronic APQNews twice every year and Annual Report;
- Publish your qualified research paper on APQN Conference Anthology during AAC every year;
- Have the right to apply for Asia-Pacific Quality Register (APQR) for QAAs; and
- Have the right to apply for the accreditation of APQN Quality Label for HEIs.

The following steps for you to join APQN big family

1) Application Process for APQN Members

<http://www.apqn.org/members/application-process-for-members>

2) Choose the right membership category for your agency

<http://www.apqn.org/members/membership-criteria> (for universities, it is "institutional member".)

3) Fill in application forms with all the required information

<http://www.apqn.org/members/directory/entry/add>

4) Inquiring. If there is no feedback from APQN Secretariat after you submit your application for one month, please contact Administrator at APQN Secretariat (apqnsecretariat@163.com) for questions.

The 1st Board Meeting of 2023 in Dhaka, in Bangladesh on Nov. 2, 2023

According to the 2023 APQN Annual Academic Conference (AAC) Program on November 2, 2023, the first APQN Board Meeting was held at the premises of American International University-Bangladesh (AIUB), Bangladesh. The primary focus of this meeting was the preparation for the upcoming 2023 AAC & AGM.

6 Directors of the 7th APQN Board attended the meeting in person: Prof. Dr. Galina Motova (APQN Vice President), Prof. Dr. Jianxin Zhang (Immediate Past President), Ms. Pingping Liu (APQN Secretary/Treasurer), Dr. Jagannath Patil (APQR Chair), Dr. Timur Kanapyanov (APQN Board Director) and Dr. Le Fang (APQN Administrator). Together with Board Directors special guests from the host of 2023 AAC & AGM, headed by Dr. Carmen Z. Lamagna (Member of Board of Trustees at AIUB) have participated at the meeting.



The Attendees of the First Board Meeting

During the meeting, Dr. Carmen Z. Lamagna provided an update on 2023 AAC and AGM preparations. This update covered various aspects such as the presentation of conference materials, information on registered delegates, practical details related to participant transfers and venue arrangements, as well as the organization of the cultural program and Gala Dinner. Additionally, it was shared that AIUB planned to release daily news items in the local newspaper from November 2-4, 2023, and to conduct a Facebook live broadcast of the Conference.

Key follow-up tasks were discussed and agreed upon, including reports such as Report of 2023 AAC, Report of 2023 Quality Awards, Report of 2023 AGM and Publication of Academic Anthology of Selected Papers of 2023 AAC by AIUB.

The second part of the meeting centered around AIUB's interest and potential involvement in the Asia Pacific Quality Label (APQL). AIUB expressed its desire to become more active within APQN and even considered a partnership. To formalize this interest, it was proposed to sign a Memorandum of Understanding (MoU) between the Bangladesh Accreditation Council (BAC) and APQN during the closing session of the Annual 2023 AAC.

The APQN First Board Meeting was characterized as productive and efficient, with the conclusion that the 2023 AAC Program aligns with APQN objectives. The Board Directors expressed high optimism that the conference will deliver valuable content to its attendees. The meeting concluded with best wishes for the success of the upcoming 2023 APQN Annual Conference (AAC) and Annual General Meeting (AGM).

(Written by Timur Kanapyanov from APQN Board)

The 2nd Board Meeting of 2023 in Dhaka, Bangladesh, on Nov. 4, 2023

At 17:30–20:00 on November 4, 2023, APQN second Board Meeting was held at American International University-Bangladesh (AIUB), Bangladesh. The theme is "The Sustainable Development of APQN", chaired by Dr. Galina Motova, APQN Vice President. The attendees are: (1) the Directors of the 7th Board: Galina Motova, Pingping Liu, Jianxin Zhang, Jagannath Patil, Timur Kanapyanov, and Le Fang (the administrator); (2) special guest from the host of 2024 APQN AAC and AGM: Mr. Pavel Stepanov (Development Director of Russian Register); and (3) special guest from the host of APQN 2023 AAC and AGM: Dr. Carmen Z. Lamagna (Member of Board of Trustees at AIUB).



The Attendees of the Second Board Meeting

Based on the theme of "Sustainable Development of APQN", the Meeting discussed 5 sub-topics concerning over 30 items. Below is the brief report.

Sub-topic 1: Board Directors and members with dues for. The Board has reached the same agreement on human resources: (1) the personnel change of APQN Board Directors: Dr. Galina Motova will take over as the APQN President; (2) those members with overdue on membership fees for many years will be encouraged to return to APQN.

Sub-topic 2: Finance Matter. The Board agreed, if the deficit is unavoidable because of the unexpected projects and expenses occurs, then the deficit must be controlled.

Sub-topic 3: Function of the Board and the Secretariat. All Board Directors should unite together as a core family to move APQN forward for its sustainable development. (1) Prof. Dr. Jianxin Zhang is the chief editor of "APQNews" with the help of Dr. Galina Motova, all the Board Directors and the Secretariat; (2) except the Executive Committee and Finance Committee, all the other committees are open to all Directors; and (3) when the committees and the Secretariat seek the approval from the Board, the reasonable deadline should be strictly obeyed.

Sub-topic 4: 2024 APQN AAC and AGM. 2024 APQN AAC is to be held in St. Petersburg, by Russian Register in the summer of 2024 with the theme "Quality Assurance and Global Tertiary Education: Navigating Challenges and Embracing

Innovation”. The four sub-themes are: (1) Quality Assurance for Cross-Border Higher Education: International Standards, Challenges and Solutions; (2) Embracing Digitalization for Quality Assurance: Innovations and Future Trends; (3) Quality Assurance in Higher Education Institutions: Fostering Excellence in Teaching and Learning in All Stages of Life; and (4) Enhancing Internal Quality Assurance of Quality Assurance Agencies: Innovations and Governance.

Sub-topic 5: Follow-ups of APQN 2023 AAC and AGM. With the guidance and financial support from APQN Board, AIUB is expected to publish “Innovation and Sustainable Development in Higher Education: the Anthology of 2023 APQN Annual Academic Conference(AAC)” before June, 2024.

The second Board Meeting is very successful, a truly "united, friendly and mutually respectable" meeting, which lays the basic function mode for the next two years.

(Written by Jianxin Zhang from APQN Board)

ACTIVITIES & PROJECTS

2024 APQN New Year Greeting

Dear APQN members, colleagues, and friends!

Happy New Year to you all!

There is not much time left before 2023 ends. This year was full of events that are bound to have important implications for the academic community, ministries, governments, and quality assurance agencies in our countries. The future will show whether these events are going to have a positive or a negative impact on our lives in a short- and long-term run.

The passing year is regarded as a "post-COVID" period. During this year, we have witnessed a significant decrease in the amount of students practical training and an increase in the effectiveness of distance and blended learning. New information and communication technologies, mainly fostered by the Fourth Industrial Revolution (4IR), have penetrated education in many ways and at many levels. There are impressive advantages and serious concerns associated with the increasing integration of large language models like ChatGPT and artificial intelligence. Due to these innovations, the academic environment is undergoing irreversible changes. Our response to the changing nature of education should be adaptation to this evolutionary process rather than abolishing it.

Higher educational institutions are facing a more complex challenge: taking into account the ever increasing pace of change, they should forecast the future needs of national economies. Today, more than ever, we must work hard just to stay afloat, but to achieve our goals, we must double our efforts, like in "Alice in Wonderland", "it takes all the running you can do to keep in the same place. If you want to get somewhere else, you must run at least twice as fast as that!" (Lewis Carroll).

Quality assurance agencies (QAAs) are also facing serious challenges. The Fourth Industrial Revolution urges everybody involved in education to contribute to training incredibly creative professionals capable of thinking outside the box", regardless of the type of education acquired—formal, informal, or non-formal. It is up to QAAs to develop innovative and flexible approaches to fulfilling their key mission of ensuring the quality of education as well as the quality of study programmes to meet the needs of innovative economy. By joining our efforts, we will be able to rise to the new challenges and advance the development of higher education.

2023 was an anniversary year for APQN. During this year, we at APQN have held



an Annual Academic Conference and General Meeting in Bangladesh; a few QAAs have successfully undergone external reviews by the Asia-Pacific Quality Register (APQR) and can now upload their accredited programmes to the Database of External Quality Assurance Results of the Asia-Pacific Quality Register (DAQAR); we have contributed to the II Global Survey initiated jointly by UNESCO and INQAAHE; and we have been involved in many other major and minor activities meaningful for education in our countries.

Not only have we become partners through our more than two decades of collaboration in the Asia-Pacific region, but we have also made lifetime friends within the Network. Through regular meetings during APQN conferences, summits, workshops and forums, extensive opinion exchange and experience sharing through the pages of conference anthologies and APQNews, we have learnt about each others concerns, celebrated each others achievements, supported each others work, and developed a trusting relationship.

APQN has ambitious plans for 2024 for the benefit of our members and the general academic community, and we expect everybody involved to actively participate and contribute in implementing them. 2024 is the year when APQN will continue to evolve. We are confident that it will be equally successful. It is up to us to promote creative ideas and implement prospective projects in order "to dissolve the boundaries for the quality region".

Dear friends, we urge you to take a proactive approach cherishing bilateral cooperation and regional development. We urge you to be open-minded and encouraging, always ready to provide support and share good practices for the benefit of all. This way, we will be able to maintain, strengthen, and expand our cooperation within our network and become reliable partners for other regional quality assurance networks.

May the New Year bring you happiness, peace, and prosperity. Wishing you and APQN a joyous 2024!

APQN President: Galina Motova

APQN Board Directors: Pingping Liu, Jianxin Zhang, Nar Bahadur Raika, Barry Aw Yong, Umankulova Onolkan, Timur Kanapyanov and Jagannath Patil



APQN 2023 AAC in Dhaka, Bangladesh on Nov. 2-4, 2023

Over the years we have known knowledge as the source of power, but with time the sharing of knowledge is considered more of a foundation of power.

We witnessed an amazing platform of knowledge sharing at APQN Annual Academic Conference (AAC) and Annual General Meeting (AGM), 2023. Around 200 participants from 40 institutes, QAAs and higher education institutions (HEIs) around the globe participated in this prestigious event. The event was cordially hosted by American International University-Bangladesh (AIUB) from November 02-04, 2023, at Dhaka, Bangladesh.

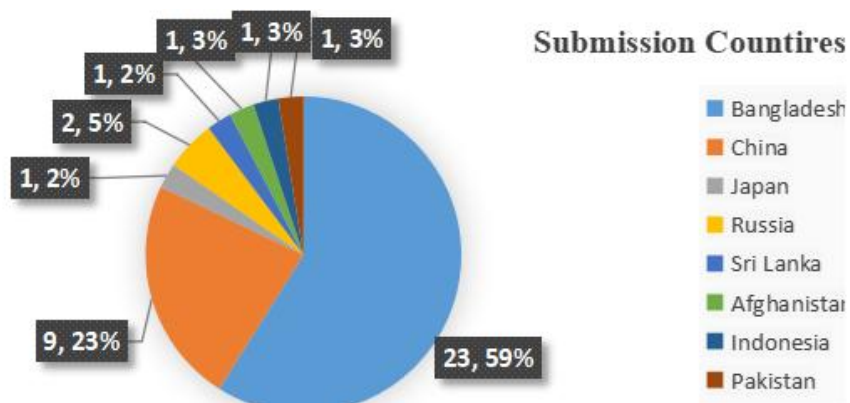


A brief Summary of APQN 2023 AAC and AGM is as follows:

Focal Theme	Innovation and Sustainable Development in Higher Education
Sub-Theme	<ul style="list-style-type: none"> i. Quality of Transformative Learning (TL) and Transformative Teaching (TT), ii. Blended Education from the Perspective of the 4th Industrial Revolution and the COVID Pandemic, iii. Digital Quality Assurance and Journey to Quality Enhancement, iv. University-Industry Linkage in the Background of Internationalization v. The 20th Anniversary of APQN.
Number of Participant Countries: 15	

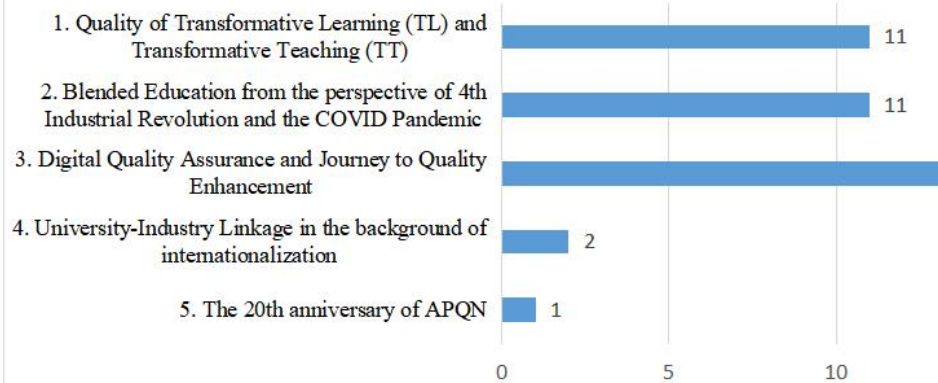
Number of Participant Institutes, QAAs and HEIs: 40	
Keynote Speakers from	Bangladesh Accreditation Council, Bangladesh
	European Quality Assurance Register for Higher Education (EQAR), Belgium
	Council for Higher Education Accreditation (CHEA), United States
	International Network for Quality Assurance Agencies in Higher Education (INQAAHE), Spain
Number of Academic Research Paper Submitted: 39	
Number of Paper presented in different sessions of APQN 2023 AAC: 27	
Plenary Sessions: 3	
Parallel Sessions: 4	

The Organizing Committee of APQN 2023 AAC received a total of 39 academic research papers. These papers are submitted by over 95 authors from 8 countries and regions, among which the papers from Bangladesh cover 59% of the total, closely followed by China with 23% (see figures below).



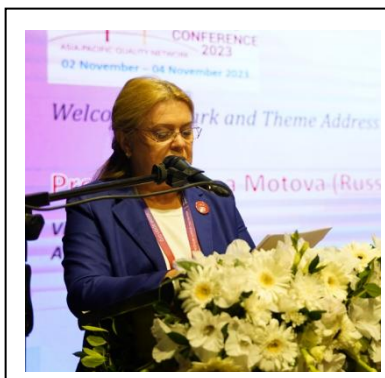
The highest number of paper submissions was for the sub-theme "Digital Quality Assurance and Journey to Quality Enhancement". The other two sub-themes "Quality of Transformative Learning (TL) and Transformative Teaching (TT)" and "Blended Education from the perspective of the 4th Industrial Revolution and the COVID Pandemic" closely followed with each having 11 paper submitted each, in these sub-themes (see figures below).

Sub-theme wise Paper submission



1. Opening Ceremony

In the Opening Ceremony Dr.Galina Motova (APQN Vice President), Mr. Ishtiaque Abedin (Chairman, Board of Trustees, AIUB), Prof. Dr. Haseena Khan (Member of University Grants Commission, UGC, Bangladesh), and Prof. Dr. Mesbahuddin Ahmed (Chairman of Bangladesh Accreditation Council) shared their valuable insights for the audience. The opening ceremony was hosted by Dr. Farheen Hassan (Director, Institutional Quality Assurance Cell and Associate Dean of Faculty of Business Administration, AIUB). The Opening Ceremony took place at the Auditorium of AIUB.



Dr.Galina Motova elaborated on the fourth industrial revolution and the potential challenge it has imparted to higher education, academicians, and also on the opportunities it offers in terms of knowledge transfer. She emphasized that the higher education institutions all over the world should adopt the new form of education to be relevant for the labor market, and for ensuring quality everywhere, quality of education is important in every aspect. “The quality of education, the future development of every country and the whole worlds quality of education, each are responsible for what the world will be like”,with the statement Prof. Motova urged everyone to be on the righteous path of quality assurance.

Mr. Ishtiaque Abedin (Chairman of Board of Trustees AIUB) in his welcome speech thanked APQN for choosing AIUB for their esteemed conference. He showcased AIUBs commitment and journey for Quality Education from back in 1990s. To outline the efforts of educational institutes around the Asia-Pacific region he mentioned “This is an undeniable reflection of the growing pace of globalization and the subsequent pressures imposed by it, aspiring to become globally



competitive and to position favorably in the global university league tables, governments in Asia have either engaged in a serious quest to become a regional education hub, or they have concentrated on developing transnational higher education to create more opportunities in order to meet their citizens.” With some examples of new generative AI applications, he imposed that they're forcing education, policy makers and institutions to revisit why, what, and how we learn.



Prof. Dr. Haseena Khan (Member of University Grants Commission), portrayed the educational journey of Bangladesh and congratulated AIUB on working on quality assurance for higher education from 2008. She concluded her speech with “We are working on it and the government, as I said, is trying to change the education landscape, the

landscape through quality assurance.”

Prof. Dr. Mesbahuddin Ahmed (Chairman of Bangladesh Accreditation Council) opened his speech with the hope that APQN 2023 AAC is going to be very useful and will help towards the journey to quality enhancement of higher education in Bangladesh as well as in other countries. He mentioned that all public and private universities in Bangladesh have founded a cell called Institutional Quality Assurance



Cell (IQAC) and they are very much in operation now. As an accreditation agency, they have received requests for accreditation for 12 universities of their 104

academic programs. In conclusion, Dr. Ahmed hoped “Bangladesh is at the crossroad, which means that in coming years and very near future we shall have quality of Bangladesh higher education substantially improved.”

2. 20th Anniversary of APQN

APQN commemorated a significant milestone in the history of APQN at 2023 AAC, their 20th anniversary, with two decades of tireless efforts and unwavering



commitment to quality assurance.

Dr. Timur Kanapyanov (APQN Board Director) hosted the event. Dr. Jagannath Patil (APQR Chairperson, former APQN

President), shared his congratulatory message for APQN, as he mentioned APQN as a “family, which comprises more than half of the population of the world, Asia and the Pacific.” He appreciated the numerous projects and platforms APQN has provided to its member agencies to share their experiences and learn from each other.



Prof. Dr. Jianixin Zhang (Immediate Past President of APQN) presented the research entitled “The Pursuit of Quality Assurance of Higher Education without Boundary: A Case Study of APQNs Striving for its Ultimate Goal for 20 Years”. She introduced the 20-year history with deep affection and also demonstrated that APQN has achieved a lot on the long march of "Quality Region without Boundary" , such as 19 AACs,

publishing over 50 QA periodicals, anthologies and other evidences.

A video greeting for 20 years of remarkable achievements from past network presidents and present network presidents (INQAAHE president, ENQA president, WFME president and EQAR president) was shown at APQN 2023.

With video messages from all the past presidents and a cake cutting, the celebration of the 20th Anniversary of APQN was successfully held with a promise to carry on with the quality assurance journey.

3. Keynote Sessions

APQN 2023 AAC was ornamented with 4 distinguished keynote speakers from across the world.



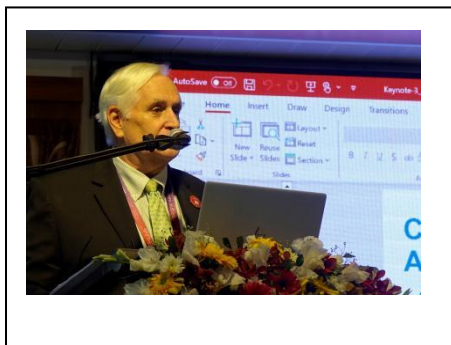
Prof. Dr. Mesbahuddin Ahmed in his keynote speech "Future of the university", talked about University of the Future which focus on interdisciplinary education and research. Quoting several authors and futurists, he delineated that universities would cross traditional disciplinary boundaries to address complex global challenges, such as climate change and social inequality. Thus Dr. Ahmed urged “Embracing innovation and focusing on the skills and knowledge that will be most valuable in coming days, universities can ensure their relevance and help to prepare students for success in an ever-changing world.”

In the keynote speech “Navigating Boundaries: Digitalization, Democratic Values, and the Future of European Higher Education Quality Assurance”, Mr. Stéphane Lauwick (President of the European Quality Assurance Register for Higher Education), provided an introductory overview of the EHEA, and the positioning of EQAR as one of the standard-bearers of the values of the



EHEA. He also articulated a framework for Quality Assurance (QA) in the EHEA, which is co-developed and agreed upon over the last 25 years. In this context, the mission of EQAR and DEQAR is explained, and digitalization was considered as

relevant to internal QA, such that to the institutions themselves, less so to agencies or accreditation bodies. The true operators of informativeness learning and teaching are the new European Universities, as mentioned by Mr. Lauwick, and therefore the new university alliances are drawing attention to the limitations inherent to practicing QA nationally in an open world. He concluded that “we are equipped with the relevant tools and supported by seemingly adequate funding from the European Commission and governments, we are opening a new era in European QA, one which will lead us to "dissolving boundaries" wider for the good of the people of Europe”.



Mr. Jan Friis (Senior Vice President for Government Affairs of CHEA, Council for Higher Education Accreditation, United States of America), in his keynote speech "Innovation and Sustainable Development in Higher Education", spoke about the innovation and sustainable development in higher education,

in post pandemic world. He portrayed the structure and activities of CHEA, to address the issues of education that has gone through the evolvement of technology. He emphasized the importance of competency-based education, credit for prior learning, synchronous and asynchronous on-line education, stackable micro-credentials, reverse transfer, quality in the AI environment and other educational modalities.

Through his keynote speech “The Importance of University – Industry Linkage for Quality Assurance During Post-Pandemic Era”, Dr. Olgun Cicek (INQAAHE Board Director Member of CHEA/CIQG, Vice President of the Association of Quality Assurance Agencies of the Islamic World) outlaid the importance of



partnerships and collaboration among HEIs and QAAs for "Internationalization" strategies during the post-pandemic era. “Internationalization is not a goal in itself, but a means of enhancing quality and excellence of higher education and research”,

was mentioned by him when he was speaking about the need of rapid adaptability now. Dr. Cicek suggested a reciprocal arrangement of "industry input" into the design of the curriculum, while simultaneously offering internships or co-op opportunities, which will yield graduates who are well-prepared for employment and possess the necessary skills to make meaningful contributions to the workforce.

The amalgamation of the European context, the USA context, and the Asia Pacific context of Quality Assurance at the keynote sessions presented an amazing opportunity for the audience to gather knowledge on global QA scenario.

4. Plenary and Parallel Sessions



APQN 2023 AAC hosted 3 plenary sessions and 4 parallel sessions. The plenary sessions were chaired by Ms. Pingping Liu (APQN Secretary, Deputy Director of Shanghai Education Evaluation Institute, China), Dr. Abdul Hannan Waheed (CEO of Maldives Qualifications Authority, Maldives) and Dr. Timur Kanapyanov (APQN Board Director of IAAR Deputy General Director, Kazakhstan).

In the plenary sessions Akinori Matsuzaka (University Accreditation Association, Japan), Prof. Dr. Jianxin Zhang (Yunnan University, China), Md Imranul Haque (American International University, Bangladesh), Sultan Mahmud Bhuiyan (University Grants Commission of (UGC) Bangladesh), Nazia Farhana (American

International University, Bangladesh), Maria Islam (Daffodil International University, Bangladesh), Prof. Galina Motova and Dr. Oksana Tanikova (National Centre for Public Accreditation, Russia) and Nehreen Majed (University of Asia Pacific (UAP), Bangladesh) brought in thought provoking topics in three sub-themes: (1) Quality of Transformative Learning (TL) and Transformative Teaching (TT); (2) Blended Education from the Perspective of the 4th Industrial Revolution and the COVID Pandemic and (3) Digital Quality Assurance and Journey to Quality Enhancement. The plenary sessions took place at the Multipurpose Hall of AIUB.

APQN 2023 AAC experienced 4 parallel sessions with 13 presentations in the following topics; (1) Quality of Transformative Learning (TL) and Transformative Teaching (TT); (2) Blended Education from the Perspective of the 4th Industrial Revolution and the COVID Pandemic; (3) Digital Quality Assurance and Journey to Quality Enhancement and University-Industry Linkage in the Background of Internationalization. The sessions were chaired by Dr. Abdul Hannan Waheed (CEO of Maldives Qualifications Authority, Maldives), Prof. Dr. Farheen Hassan (Associate Dean, Faculty of Business Administration, Director of AIUB-IQAC) in AIUB), Dr. Sanjoy Kumar Adhikary (Professor of Khulna University, Bangladesh) and Prof. Dr. Olgun Cicek (INQAAHE Board Director, CHEA/CIQG member, USA, Vice President of IQA).

The research presentations were presented for 15 minutes maximum and there were 10 minutes for discussion. The sessions left the audience with new, innovative knowledge and opportunities to look forward to. The parallel sessions took place at Level 9 of AIUB

5. Gala Dinner



AIUB hosted a Gala Dinner for the participants of 2023 AAC at the Westin Dhaka. A cultural program upholding the cultures of Bangladesh were organized by AIUB Performing Arts Club. The APQN Award

Show added a hint of celebration to the grandeur of the event. The dinner was a quick refreshment after a whole day of intense knowledge sharing. (More information can be found in the article entitled “APQN Quality Awards 2023”).

6. Closing Ceremony

After two-day exploration of insights into educational quality and the challenges of the future, the Closing Ceremony of 2023 AAC was held on November 04 at AIUB Auditorium. Ms. Liu Pingping (APQN Secretary), inaugurated the session with heartfelt thanks to the host, AIUB, and participants. She excitedly declared the next host of APQN Academic Conference is Russian Register, Russia. The representative of Russian Register, Mr. Pavel Stepanov presented the details of 2024 AAC.

The highlights of the Closing Ceremony were two Memorandums of Understandings (MoU).



1) MoU between the National Centre for Public Accreditation (NCPA), Russia and the Education Quality Evaluation Agency (EQEA), Ministry of Education, P.R. China: The MoU between the two QAAs opened a new chapter in bilateral cooperation and will greatly

contribute to the construction and the development of HE quality assurance system in the two countries and even in the Asian Pacific Region. NCPA Director, Dr. Galina Motova and Dr. Oksana Tanikova, represented NCPA in the MoU, whereas EQEA Deputy Director, Mr Li Zhi and Ms. XU Jingran, represented EQEA in the MoU.

2) MoU between Bangladesh Accreditation Council (BAC) and the Asia-Pacific Quality Network (APQN): The MoU initiates collaborative activities like



exchanging staff, exchanging expertise and also a possibility

of joint accreditation by the BAC and APQN. This agreement opens avenue for potential Bangladeshi universities to be acknowledged by APQN Quality Label and be internationally competitive. Dr. Galina Motova, Vice President, APQN and Prof.Dr.Mesbahuddin Ahmed, Chairman, Bangladesh Accreditation Council, represented their respective institutions in this MoU.

In her closing remarks, Dr. Carmen Z. Lamagna, (Member of Board of Trustees at AIUB), congratulated the dedication of individuals, dedication of the organizations committed to driving innovation and sustainable development in higher education. She articulated the commitment of AIUB in ensuring quality in everything they do. Dr. Lamagna said, success is measured after the conference and so “Let us return to our countries with renewed energy, a broader perspective and a deeper commitment to the values of higher education”.



In his closing speech, Prof. Dr. Md. Abu Taher, (Member of UGC) depicted the journey of UGC with more than 160 private universities and 4.4 million students in higher education in Bangladesh. To ensure the quality of higher educations, he mentioned, UGC has taken a lot of time different initiatives like outcome-based curriculum, revised curriculum under outcome-based education, institutional coalition, introduction of PhD and post-doctoral fellowship, funding research project and others.

On an online message, Dr. Dipu Moni, M.P., Honorable Minister, Ministry of Education, Government of the Peoples Republic of Bangladesh, insisted on the importance of higher education in fostering innovation and driving sustainable development cannot be overstated in this overly interconnected world. She hoped that the discussions, experiences, collaborations, insights, and



solutions that transpired during the APQN 2023 AAC will be instrumental in advancing the cause of innovation and sustainable development in higher education.

The closing ceremony ended with a traditional "Pitha Utsob" (a traditional event of the Bangladeshi culture in winter) at the scenic student lounge of AIUB, with renewed commitment to carry forward the assurance of quality in higher education.



*(Written by Dr. Carmen Z. Lamagna, Dr. Farheen Hassan, Nazia Farhana and
AIUB-IQAC, AIUB)*

2023 APQN AGM in Dhaka, Bangladesh on Nov. 2-4, 2023

The 2023 APQN Annual General Meeting (AGM) was held in Dhaka, Bangladesh, at 16:20 – 17:10 on November 4, 2023. It was chaired by APQN Vice President: Dr. Galina Motova. The participants included Prof Dr.Jianxin Zhang (APQN Immediate Past President), Ms. Pingping Liu (APQN Secretary/Treasurer), Dr. Jagannath Patil (APQN Board Director), Dr. Timur Kanapyanov (APQN Board Director), Dr. Le Fang (APQN Administrator), and representatives from APQN members.



The AGM commenced by welcoming all participants by Dr Motova. First, Dr. Le Fang announced the list of the ten new members and made a brief introduction about their home countries/territories, membership categories, and so on. APQN warmly welcomes more institutions who strive to enhance the quality of higher education to join. Those who are interested in APQN can submit an application at <https://www.apqn.org/members/directory/entry/add>



Vice President Dr.Motova presented the “APQN President Report for 2023”. In her report, Dr.Motova first introduced APQN Administration and Status - APQN now has 190 APQN members from 44 countries/territories, being the largest and most influential non-profit and non-government international/regional network in this Region. Dr.Motova also summarized APQN’s work in 2023. APQN released three publications in 2023: APQNews (Issue 27), Anthology of 2022 AAC, and 2022 Annual Report. Dr. Motova also introduced the Committees, Councils, and Projects of APQN. In 2023, APQN also made progress in public relations: cooperation in conferences with Macao Polytechnic University and the National Institution for Academic Degrees and Quality Enhancement of Higher Education (NIAD-QE), Japan. APQNs tasks/focus in 2024 were also put forward, including the following: 1) 2024 AAC & AGM in Russia with the theme “Quality Assurance and Global Tertiary Education: Navigating Challenges and Embracing Innovation” ; 2) Asia Pacific Quality Register (APQR) with the

inspirational target, quality hallmark, the basis for cross-border education as the purpose. 3) APQN Quality Label for HEIs: Online-teaching Quality Assurance, aiming at developing quality criteria for online teaching, developing a PDCI plan to maintain good quality for online teaching in HEIs & non-traditional HE providers, developing a feasible and efficient action plan to implement high-quality online teaching; 4) plans for celebrating APQN 20 Years Anniversary: a) publish the article in the next issue of APQNews; b) Publish the article in the Annual Report 2023, etc.



Following the APQN Vice Presidents report is the report from the APQN Secretary/Treasurer by Ms. Pingping Liu. Ms. Liu started her report by showing the structure of the Secretariat Team: Ms. Pingping Liu as the Secretary/Treasurer, both Dr. Le Fang and Ms. Yingjie Xu as administrators, and Ms. Cunyao Fan as the accountant. The Routine work of the secretariat includes information updating, project forwarding, question solving, website maintenance, and others. Special attention was paid to APQN members. APQN welcomed 10 new members in 2023. In the report, the Financial Statement was presented in an open and transparent way. In the year 2022, the total income amounted to \$49,440.95 while the total expenses came to \$35,614.96. This resulted in a surplus of \$13,825.99 for the year, leaving APQN with a forward balance of \$259,453.51. The report reviewed the major events and projects in 2023, including APQN 2023 AAC and AGM and 2024 AAC Host & APQN Awards. In closing the report, Ms. Pingping Liu conveyed her sincere gratitude to the APQN Board, AIUB (the local host), and all APQN members and friends for their trust and support to the APQN Secretariat as always.



Dr. Jagannath Patil, APQR Chairperson, presented the APQR Annual Report, showing the efforts in reviewing and renewing quality assurance agencies. The report underlined APQR's commitment to inclusivity, accepting reviews from distinguished quality assurance organizations, and collaborating with APQN. As of now following 10 QAAs are registered on APQR: (1) "Fiji Higher Education Commission" (FHEC) based in Suva, Fiji; (2) Certification Association "Russian Register" (RR) based in Saint Petersburg, Russia; (3) "National Centre for Public Accreditation" (NCPA) based in Yoshkar-Ola, Russia; (4) "Indonesian Accreditation Agency for Higher Education in Health" (IAAHEH) based in Jakarta, Indonesia; (5) Mongolian National Council for Education Accreditation (MNCEA), Mongolia; (6) Independent Agency for Accreditation and Rating (IAAR), Republic of Kazakhstan; (7) Eurasian Centre for Accreditation and Quality Assurance in Higher Education and Health Care (ECAQA), Republic of Kazakhstan; (8) Finance Accreditation Agency (FAA), Kuala Lumpur, Malaysia; (9) "EdNet" Agency on Quality

Assurance in Education, Kyrgyzstan; and (10) Samoa Qualification Authority (SQA), Samoa. Dr. Patil also introduced the DAQAR database, aiming to provide information on accredited programs and institutions in the Asia-Pacific region.

The representatives of APQN members all approved the three reports mentioned above. At the same time, Prof. Dr. Olgun Cicek gave good suggestions on the 88 members who could not pay for several years. He said, in order to achieve double wins for both parties, APQN should take some measurements and encourage them back to APQN big family again. Dr. Patil supported his proposal.

At the conclusion of the 2023 AAC and AGM, Vice President Dr. Motova delivered the closing remarks. She emphasized the positive trajectory of APQN, noting its success in fostering connections among members through various activities. Dr. Motova expressed her belief that by leveraging the shared experiences and expertise of APQN members, the organization will continue to advance swiftly and strengthen the bonds among its members.

The AGM 2023 was a successful conference and of great importance for the further development of APQN.

(Written by Yingjie Xu from APQN Secretariat)

Welcome to APQN 2024 AAC and AGM in Russia:

Navigating the Future of Global Tertiary Education

Dear APQN members, dear colleagues,

Welcome to 2024 AAC and AGM to be held by "Russian Register" in St. Petersburg, Russia, on September 26-29 (Thursday - Sunday), 2024!

The view to St. Petersburg from the Neva River



APQN 2024 AAC and AGM: Navigating Challenges and Embracing Innovation

The Agency for the Assessment of the Quality of Tertiary and Vocational Education (AAQTVE), a part of the Certification Association "Russian Register," is excited to extend a warm invitation to the prestigious APQN Annual Academic Conference (AAC) and Annual General Meeting (AGM) in St. Petersburg, Russia. The great event will take place on September 26-29 (Thursday - Sunday), 2024.

APQN AAC seeks to contribute both globally and nationally to the enhancement of quality assurance in tertiary education. Internationally, the conference is designed to facilitate the exchange of best practices, insights, and experiences among practitioners, policymakers, and educators worldwide. On a national level, it empowers representatives from national quality assurance agencies (QAAs) and higher education institutions (HEIs) to gain insights into global trends and innovative solutions, refining their quality assurance frameworks for better-informed international recognition.

The theme of APQN 2024 AAC is "*Quality Assurance and Global Tertiary Education: Navigating Challenges and Embracing Innovation*", which offers an exhilarating journey. Picture yourself immersed in an intellectual adventure that transcends borders, sparking conversations that will shape the future of global tertiary education. The event unfolds as a dynamic expedition, exploring 4 sub-themes: (1) QA for Cross-Border Higher Education: International Standards,

Challenges and Solutions; (2) Embracing Digitalization for QA: Innovations and Future Trends; (3) QA in Higher Education Institutions: Fostering Excellence in Teaching and Learning in All Stages of Life; and (4) Enhancing Internal Quality Assurance of QAAs: Innovations and Governance.

Additionally, the conference will encompass discussions on student-centered education, problem-based approaches, micro-credentials, and skills mismatch concerning the development of competences for future jobs. The focus will extend to the development of new skills and expertise considering emerging challenges, such as those posed by artificial intelligence.

Dear all, please note down the following dates:

Time	Key Event
December, 2023	Press release and the announcement of APQN 2024 AAC and AGM
February 1, 2024	Call for Papers for 2024 APQN Academic Conference (AAC)
Before May 30, 2024	<ol style="list-style-type: none"> 1. Deadline of Call for Papers for 2024 Academic Conference (AAC) 2. Call for the Host of 2025 AAC and AGM 3. Call for Nominations for 2025 APQN Awards
Before June 30, 2024	<ol style="list-style-type: none"> 1. Deadline for the EoI to Host 2025 AAC and AGM 2. Deadline for the Applications for APQN Awards
July 1-20, 2024	<ol style="list-style-type: none"> 1. Online Registration is open 2. Announcement of accepted papers 3. Announcement of the EoI to Host 2025 AAC and AGM by APQN Board 4. Announcement of the Applications for APQN Awards by APQN Board 5. The first draft of the Programme of 2024 AAC & AGM
September 26 (Thursday), 2024	Arrival in St. Petersburg, Russia for APQN 2024 AAC and AGM
September 27-28 (Friday-Saturday), 2024	APQN Academic Conference and Annual General Meeting
September 29 (Sunday), 2024	Half-day City Tour of St. Petersburg, Russia

APQN 2024 AAC Venue: CORT INN Hotel & Conference center

The venue for the conference is planned at CORT INN Hotel & Conference center, located on the Griboyedov Canal embankment, in the historical center of St. Petersburg.



The conference venue provides an experience of allure, with each hall named after a distinguished Russian literary figure, adding a touch of cultural richness to the event. The grand "Tolstoy" hall mirrors Leo Tolstoy's literary grandeur, offering a spacious backdrop for the exchange of profound ideas. Feel the essence of Russian literature in the "Chekhov," "Gogol," and "Dostoevsky" halls, each honoring the intellectual vigor and emotional intensity of these iconic writers. These intimate settings are crafted to foster meaningful discussions, enveloping participants in the literary heritage of Russia and as you gather in these distinguished spaces, be prepared for an ambiance that sparks creativity, enlightens the mind, and sets the stage for thoughtful conversations.

Notably, the city tour is seamlessly integrated into the conference program, allowing the participants to discover the enchanting sights of St. Petersburg while enhancing the conference experience. St. Petersburg in September is an invitation to immerse yourself in the city's grandeur, history, and artistic splendor, all woven into the fabric of this exceptional conference event.

In September St. Petersburg offers a delightful blend of cultural richness and favorable weather for sightseeing. As summer transitions into autumn, the city's iconic landmarks come alive in a mild and pleasant atmosphere. The renowned Hermitage Museum, housed in the Winter Palace, beckons with its unparalleled art collection. A stroll along the historic Nevsky Prospect reveals the city's vibrant energy, adorned with elegant boutiques, cafes, and theaters.

The majestic Peter and Paul Fortress, set against the backdrop of the Neva River, invites exploration of its historical significance. The city's numerous canals and bridges, often referred to as the "Venice of the North," provide a picturesque setting for boat tours, offering unique perspectives of St. Petersburg's architectural marvels.

However, it is worth remembering that some foreign citizens intending to enter the Russian Federation are required to obtain a visa. Please, get registered for the conference in time to allow us to proceed with your visa invitation.

Introduction of the local host: Russian Register



Formally established in 2015, the Agency for the Assessment of the Quality of Tertiary and Vocational Education (AAQTVE), a part of the "Russian Register" focusing on the Quality Assurance in Education, has been actively engaged in collaborative efforts with educational organizations since the year 2000. Acknowledged both within Russia and internationally, the Agency holds a distinguished status as an independent expert and accreditation organization

specializing in quality assessment. With extensive experience in collaborating with educational institutions, it has garnered wide-ranging national and international recognition. AAQTVE is committed to supporting the aspirations of educational institutions and diligently adheres to the requirements outlined in federal legislation governing the field of education.

Participation in this transformative experience, where global perspectives converge to navigate challenges and embrace innovation in tertiary education, is crucial for shaping the future of quality education on a global scale. The drive to organize this conference is firmly rooted in a commitment to providing a global platform for promote dialogue, exchanging insights, and shaping the future of tertiary education worldwide – a realm where quality is not merely a measure but a philosophy.

APQN 2024 AAC and AGM goes beyond the ordinary; it is a narrative intricately woven with threads of progress, collaboration, and the relentless pursuit of excellence. Join us in St. Petersburg, Russia, for an immersive experience where thought leaders, practitioners, and stakeholders come together to share insights, uncover innovative solutions, and collectively steer the future of quality education. Your presence will be a pivotal chapter in this vibrant tale of education and innovation.

See you in St. Petersburg!



*(Written by Olga Safonkina, International Project Manager of Russian Register,
Jianxin Zhang from APQN Board)*

REPORTS BY THE BOARD

President Annual Report by Dr. Galina Motova



The year 2023 has been an Anniversary year for the Asia-Pacific Quality Network, filled with challenges, hard work, and the dedicated commitment of all the Board Directors. It has brought positive achievements, excellent experiences, and meaningful accomplishments to contribute to the professional development of everybody involved. Throughout the year, APQN strived to be a source of information, inspiration, and support for its members, promoting the values and principles of APQN. The aforementioned values and principles are defined as follows:

1. Public image: APQN is a proactive, visible, and recognisable association at the regional and global levels. It integrates into the general trends of higher education development. The results of the APQN work are valuable and relevant for stakeholders, including governments, authorities, higher education institutions, and professional organisations.

2. Transparency: APQN extensively disseminates information about its work and the work of its members, publishes the achieved outcomes, and provides access to information on the good practices of agencies and universities. APQN holds regular dissemination events, such as summits, conferences, seminars, and webinars, to inform the academic community of the best quality assurance practices in the Asia-Pacific region.

3. Financial and operational sustainability: APQN works out mechanisms that enable its members to benefit from being a part of the Network and contribute to its development and extension of its influence in the Region.

4. Commitment to education quality: APQN promotes mutual support and improves collaboration among stakeholders, including agencies, universities, and national governments, to enhance trust and the quality of education in the region.

The 7th Board of Directors began its work by ensuring the continuity of the work carried out by the previous Boards.

The projects defined in the APQN Strategic Plan were aimed at the active promotion of the APQNs and its members interests at the regional and global levels. These included the events of the APQNs 20th Anniversary, Annual Academic

Conference (AAC), and Annual General Meeting (AGM); support and dissemination of the best practices; development and maintenance of the Database of External Quality Assurance Results of the Asia-Pacific Quality Register (DAQAR); publication of APQNews and Annual Reports; and facilitation with the Global Survey “II Global Trends in Tertiary Education Quality Assurance: Challenges and Opportunities in Internal and External Quality Assurance.”

In order to carry out the projects important for APQN, three permanent Committees were established at the beginning of the year: Executive, Finance, and Review. Their functions and members were properly defined and documented.

The Executive Committee is the key organ to plan, coordinate and control any APQN procedures and actions, including decision-making on any issues about participation in projects and conferences, resolution of unforeseen issues, etc. The Executive Committee is also responsible for reviewing and approving the monthly plans and annual/semiannual reports of APQN.

The objective of the Finance Committee is to ensure the financial stability and operational sustainability of APQN by managing incoming membership and initial fees and working out the mechanisms that enable APQN members to benefit from being a part of the Network and simultaneously contribute to its development and extension of its influence in the region.

The Review Committee is responsible for keeping APQNs documents updated and relevant, examining applications for APQN membership, and reviewing paper submissions to be published in the Anthology.

All three Committees closely collaborate among each other and with the APQN Secretariat. The Finance Committee carefully analyses the APQNs members and the reasons for the inactivity of some of them. New applications for membership are continuously being received by the Secretariat, necessitating a thorough examination of the applications by the Review Committee before they are approved by the Executive Committee.

As a result of the joint work, the 27th and the 28th issues of APQNews, the Anthology of the AAC 2022, and the APQN Annual Report were published and disseminated among the members.

2023 was an Anniversary year for the APQN, celebrated with various events, with the AAC and AGM standing out. AAC required significant time and effort contributions. The most meaningful research outcomes have been presented at plenary and thematic sessions. Altogether, 39 papers were submitted to the Review Committee. All of them have been reviewed and evaluated. Annual Award

nominations were carefully ranked. I would like to acknowledge the incredibly successful AAC and AGM, with sincere appreciation to American International University-Bangladesh. Our time in Bangladesh was remarkable, and success was secured by the thoughtful organisation, swift resolution of all the emerging issues, and outstanding hospitality of the hosting institution. I sincerely appreciate the time, dedication, cooperation, and effort contributed by the Secretariat, Board Directors, keynote speakers, and all the participants to making this event meaningful and worthwhile. We managed to discuss a lot of issues in a time-effective manner. The presentations were both informative and interesting. I am sure that the presented research findings and shared materials are going to be highly valuable in our work in the near future. I am sure exchanging ideas and sharing good practices face-to-face was invaluable for all of us. It enhanced our cooperation, mutual friendship, and trust.

During AAC, the Board directors also discussed the Human Resources issue, amongst others. Mr. Raika, originally elected as APQN President in 2022, kindly proposed to step down from the elected position. This was mainly because of pressing engagements in his home country, which limited his ability to attend APQN events. As the meeting in Dhaka proposed and as consented by Mr. Raika I was requested to assume the role of APQN President till the remainder of 7th Board term (until the election of 8th Board in 2025). The first discussion was held by the APQN Executive Committee on November 2, 2023. The second discussion - at the APQN second Board Meeting by the APQN 7th Board on November 4, 2023. The final decision was made by the Directors of the 7th Board on November 20, 2023.

In terms of my own engagement in APQN activities in 2023, I would focus on a few of the most important issues.

Throughout 2023, I was actively involved in the Board Meetings, the work of the Finance Committee, which I chair, the APQR Committee, meeting with the Bangladesh Accreditation Council. On behalf of the APQN Board Directors, I presented the APQN Theme Address at AAC, reported on the progress with the DAQAR development at the plenary session, and made a Presidents Report at AGM to showcase the major achievements of the past year. I signed an Agreement with the Bangladesh Accreditation Council on behalf of APQN.

I supervised and promoted the implementation of DAQAR, which is a single database of higher education institutions and study programmes accredited by quality assurance agencies registered in the Asia-Pacific Quality Register (APQR). It provides easy access to quality assurance reports and decisions in the Asia-Pacific region. Such databases already exist in Europe (DEQAR) and the USA (CHEA Database). The DAQAR development is a milestone not only for the Asia-Pacific Region, but for the whole world as it contributes to internationalisation, availability,

and transparency of higher education quality assurance. On November 3, 2023, the Database of External Quality Assurance Results of the Asia-Pacific Quality Register (DAQAR) was presented to the public at the APQN AAC in Bangladesh.

I made a Welcome Speech on behalf of APQN at the 15th Higher Education International Conference, “Artificial Intelligence and Pedagogical Transformation: Implications for Higher Education Quality Assurance” , hosted by Macao Polytechnic University (China), in November 2023.

In the framework of the APQN Anniversary events, I initiated and volunteered for the development and production of memorable badges for every conference participant.

I also organised and prepared a video with congratulation speeches from people who played a significant role in the APQN development: Dr. David Woodhouse (founder and ex-President of INQAAHE), Dr. Stella Antony (ex-President of APQN); and the current presidents of the largest international quality assurance networks: Prof. Ricardo León-Bórquez (President of WFME), Dr. Deborah Adair (President of INQAAHE), Dr. Douglas Blackstock (President of ENQA), and Dr. Stéphane Lauwick (President of EQAR).

2023 has come to an end with quite a few meaningful accomplishments and significant results, mapping out a number of objectives for 2024:

1) Membership validation: to make efforts to retain inactive members and create prerequisites for the new members to join APQN. To define and add value to membership.

2) Extending cooperation among APQN members: to extend information exchange opportunities, to develop new forms of cooperation within the Network.

3) Creating a public image: to regularly revise and update important information on APQN website

4) Development of DAQAR: to support and promote APQR and APQL projects.

5) Dissemination of information: to hold AAC and AGM in St. Petersburg in 2024.

Our work is both noble and important: we are striving to improve the quality of education in the Asia-Pacific Region, thus improving the lives of current and future generations.

I believe in the future success of our endeavour, and I am inspired by our team. I am sure that our common efforts will help us achieve success. I have confidence that together we can set the proper standards of quality, increase mutual understanding, and strengthen the vision of the common goal.

My key goal as the President of the 7th APQN Board is to continue promoting and supporting APQN and doing anything possible and sometimes impossible for our members in the Asia-Pacific Region to benefit and thrive.

APQN Seventh Board President (2023-present):
Prof. Dr. Galina Motova

Secretary/Treasurer Report by Pingping Liu



The year 2023 marked a significant turning point for APQN and its members. The end of the prolonged COVID pandemic has enabled us to return to the stable and optimistic environment conducive to the sustainable development of APQN. Thanks to the resilience and collaboration within the APQN family, the Secretariat successfully navigated through the challenges and embraced a new era. With immense gratitude for the unwavering trust and support from Dr. Galina Motova and the entire Board of Directors, we are delighted to announce that the APQN Secretariat will continue its operations under the capable stewardship of the Shanghai Education Evaluation Institute (SEEI). To ensure the effective functioning of the Secretariat in this renewed phase, a dynamic team of four experienced individuals from SEEI has been assembled. Ms. Pingping Liu serves as the Secretary/Treasurer, supported by the collaborative efforts of Dr. Le Fang and Ms. Yingjie Xu as Co-Administrators, and Ms. Cunyao Fan as the Accountant. Together, let us look forward to a year of renewed growth, collaboration, and progress within the APQN community. May 2024 bring us closer to our shared goals and aspirations.

Here is the overview of the APQN Secretariat's Work in 2023: the activities and achievements of the Secretariat in 2023 can be broadly categorized into six main areas: APQN Members, Board Matters, Events and Projects, External Publicity, Financial Statements, and Public Relations.

1. APQN Members

The Secretariat is actively engaged in recruiting new members by reaching out to potential candidates in the APQN database and non-member participants of APQN activities. This involves not only approaching potential members but also addressing inquiries during the application process. Additionally, the Secretariat is committed to delivering prompt feedback following the pre-review of applications and undertaking necessary follow-up tasks for the Board's review process. In 2023, APQN expanded its network by welcoming 10 new members.

2. Board Matters

The Secretariat plays an active role in supporting tasks delegated by the Board, including disseminating conference details and immediate notifications to members, as well as aiding in the evaluation of entry applications from new members. The dedicated support from the APQN Board has successfully established an efficient communication mechanism. As the APQN Board Director, I oversee the review of membership applications, and the Secretariat plays a crucial role in managing

member and applicant inquiries.

3.Events and Projects

In 2023, our primary focus encompassed three major events and projects: the 2023 AAC & AGM, host selection for the 2024 AAC, and the implementation of the APQN Awards. A concerted effort is underway to address unpaid memberships and ensure the robustness of our organization. We continue to assist the organization of the annual AAC & AGM, facilitating meaningful engagement among our members.

4.External Publicity

The Secretariat actively maintains the APQN website and supports the APQNews publication, ensuring effective communication and dissemination of relevant information.

5.Financial Statements

APQN relies on membership fees, APQR review fees and other items for income. The Finance Committee and the Board carefully consider and review the annual budget one after another. Major expenses include AAC-related activities fees, website maintenance, Secretariat administration remuneration, etc. Annual financial report with income/expenditure tables has been audited by a qualified firm.

6.Public Relations

Collaborative efforts with institutions like Macao Polytechnic University and NIAD-QE in Japan have strengthened our presence and partnerships.

In conclusion, these highlights encapsulate the significant endeavors of the APQN Secretariat in 2023. Our commitment to promoting quality assurance in higher education and fostering collaboration among our diverse membership remains unwavering.

We extend our heartfelt appreciation to President Galina Motova, and the esteemed Board of Directors, including Prof. Dr. Jianxin Zhang, Dr. Jagannath Patil, Mr. Nar Bahadur Raika , Mr. Barry Aw Yong, Ms. Umankulova Onolkan, Dr. Timur Kanapyanov. Their leadership, dedication, and collaborative spirit have been instrumental in guiding the APQN Secretariat throughout the year. We would also like to express special gratitude to all APQN members and friends for their unwavering trust and support. It is through our collective efforts that we have made significant strides in advancing the mission of APQN and elevating the standards of higher education in the Asia-Pacific region. As we reflect on the accomplishments of the past year, it is evident that our shared commitment has paved the way for a promising future for APQN. The collaborative initiatives, exchange of ideas, and collective vision have laid a strong foundation for enhancing the quality of higher education in our region.

In closing, we look forward to continuing our collaborative journey in the coming year. Together, let us build on our achievements, address challenges, and forge new pathways that will contribute to the growth and excellence of higher education in the Asia-Pacific region. Your ongoing support is invaluable, and we are confident that, through our shared dedication, we will achieve even greater milestones in the years to come. Thank you for being an integral part of the APQN community.

Ms. Liu Pingping
APQN Secretary/Treasurer
Deputy Director of Shanghai Education Evaluation Institute

Report from Board Directors

Jianxin Zhang

APQN Past President
Prof. Dr. Jianxin Zhang
(Ex-Officio)



CHINA

In November, 2022, the term of APQN sixth Board ended and the seventh Board came to power. Prof. Dr. Jianxin Zhang also stepped down from the position of 6-year APQN president, at 2022 APQN AAC and AGM held in Singapore.

As the immediate past president of APQN, as one member of the Executive Committee at APQN seventh Board, in 2023 Prof. Dr. Jianxin completed the following tasks and responsibilities.

1. Participating in the second Global Survey

In January, 2023, Jianxin was appointed as the representative of APQN to participate in the second Global Survey organized by INQAHE, because she conducted the first Global Survey from 2018-2020, which resulted in the final report entitled *“Development Status and Trends of HE Quality Assurance in the Asia-Pacific Region: An Empirical Study based on APQN-INQAHE Survey”*, and the publication of Chapter 8 in the book entitled *“Global Trends in Higher Education Quality Assurance”* (2022).

In the second Global Survey this year, Jianxin participated in 3 online meetings of Asia-Pacific Regional Group and contributed some opinions and data together with Ms. Xianmei Zhu. From June to September, she translated both the survey for external QAAs and the survey for internal QA from English into Chinese. From October to present, she distributed the 2 surveys to APQN members as well as the QAAs and HEIs in the Asia-Pacific region.

2. Developing the Project of APQN Micro-credential on Higher Education Quality Assurance(MCHEQA)

Together with Dr. Jeanette Baird, Jianxin developed the project of APQN Micro-credential on Higher Education Quality Assurance (MCHEQA) . It consists of MCHEQAs rationale, purpose, framework, content and other 7 parts. MCHEQA is an assessed short course, offered asynchronously, similar to the way Massive Open Online Courses (MOOCs).

MCHEQA is to offer both internal and external quality assurance (QA) staff members, teachers, students, post-graduates and those who are interested in QA, especially to APQN members. After those who successfully completes the modules and the assessment for the micro-credential, he/she would earn an "APQN MCHEQA Badge". Unfortunately, the project is pending.

3. Published the Article entitled APQNs 13 Innovative Actions of QA

At APQNews (Issue 27) released in July,2023, Jianxin published the article entitled "*APQNs 13 innovative actions of quality assurance during the COVID pandemic*".

Under the severe situation of Pandemic, APQN innovative activities include six series: (1) four global surveys; (2) one in-depth interviews to Board Directors; (3) three international conferences and one online forum; (4) one APQN online teaching standards design; (5) one qualitative research; and (6) two books. Additionally, APQN published three academic papers on the Pandemic impact on higher education in Chinese.

4. Completing the Literature Review of 2022 AAC.

Based on the new changes and challenges in higher education quality assurance (HEQA) in the post-COVID era, APQN held 2022 AAC with the theme of "*Quality Assurance for Higher Education under COVID-19 Pandemic and Beyond in the Asia-Pacific Region*" in Singapore. More than 120 representatives from 27 countries/regions submitted 36 papers and presentations.

Together with 3 postgraduates, Jianxin completed the literature review of the 36 papers, and summarize three development trends of HEQA: (1) digitization; (2) internationalization & glocalization; (3) diversification.

5. Completing the research of "Pursuit of QAHE without Boundary"

2023 is the 20th anniversary of APQN. To mark this remarkable year, Jianxin conducted the research entitled "*Pursuit of Quality Assurance of Higher Education without Boundary: Case Study of APQNs Striving for its Ultimate Goal for 20 Years*".

Part I is APQNs 20-year historical development for a Quality Region, and Part II is the signal achievements for a Quality Region, which include the following 6 points: (1) Serving the huge QA cohort without boundary; (2) Cooperating with QA organizations without boundary; (3) Focusing on QA themes without boundary at 19 AACs; (4) Conducting over 50 QA projects without boundary; (5) Implementing 14 QA actions without boundary under the COVID; and (6) Publishing over 50 QA periodicals, books/ tools anthologies without boundary.

6. Completing the 5-minute video entitled “Happy Birthday, APQN!”

To celebrate APQN 20th anniversary, Jianxin together with Ms. Yngyang Wang and Dr. Xiaoyin Cao made a 5-minute video entitled “Happy Birthday, APQN!”. The video consists of 6 parts: (1) Prologue: APQN, Happy Birthday; (2) APQNs Attribute; (3) 20-year Development History; (4) Efforts to realize the ultimate goal; (5) Publications; (6) Conclusion. Over 100 photos are vividly shown with animation effect.

The video well describes the 20-year nonstop exploration, the 20-year trials and tribulations, the 20-year endeavor and hard-work. The historical development reflects the great changes of a non-governmental and non-profit international quality assurance organization from its birth to its 20-year youth. [\(It can be downloaded from APQN website\)](#)

7. Participating in 2023 AAC and AGM held in Bangladesh.

As APQN Board Director, Jianxin attended 2023 APQN Annual Conference(AAC) & Annual General Meeting (AGM) held on Nov. 2-5, 2023 in Bangladesh.

She personally presented two speeches: (1) “The Pursuit of Quality Assurance of Higher Education without Boundary: A Case Study of APQNs Striving for its Ultimate Goal for 20 Years” at the open session; (2) “Three Development Trends of Higher Education Quality Assurance in the Asia-Pacific Region in Post-COVID Era: Literature Review on APQN Academic Conference in Singapore” at plenary session 2. She chaired one of the keynote speeches and participated in Finance Meeting, 2 Board Meetings, APQR Council Meeting, APQL Council Meeting as the chair and all other sessions.

8. Editing APQNews (Issue 28)

To be chief editor, Jianxin has edited the 28 issue of APQNews at the eve of the new year. APQNews is a half-year periodical newsletter on updating APQN development within APQN. It also gives members an opportunity to share QA activities within their organization. All members are invited to contribute articles for the next issue of APQNews.

In this issue, there are over 30 articles in almost 100 pages, among which the most prominent things are worth reading. It consists of 8 columns: (1) New Year Greeting; (2) The Board; (3) AAC & AGM; (4) 20th Anniversary; (5) Press Release of 2023 AAC; (6) QA activities; and (7) Up-coming event.

Jianxin ends the Director Report with pleasure because she keeps on making her efforts for APQN sustainable development as the immediate past president. She is grateful for all those who made APQN vibrant to realize the ultimate goal of

"dissolving boundaries with a quality region". She is also with high expectation for the better achievements in 2024.

9. Other matters

At the same time, she also participated most of APQNs preparation work for 2023 AAC and AGM, such as: (1) having reviewed all submitted papers for the AAC presentations, selecting them, and participating in the review of nominations for the 2023 APQN Quality Awards; (2) having invited Jan Friis (Senior Vice President for Government Affairs of Council for Higher Education Accreditation) as one of the keynote speakers whose participation enriched the academic discourse and contributed to the success of the conference; (3) having guided AIUB to host 2023 AAC and AGM during the whole process.

To sum up, 2023 is a busy year for Prof. Dr. Jianxin Zhang who has done her great effort to the sustainable development of APQN. In 2024, she will keep her promise to serve APQN heart and soul without any hesitation whenever needed. With the guidance of President Galina, she believes that APQN can unite tightly and work harder for APQN as sisters and brothers in this big family.

Wish all APQN members "Happy New Year", 12 months of happiness and good health, 52 weeks of love and prosperity, 365 days of non-stopping fun.

Wish APQN to move forward to realize the vision of *being committed to the quality of higher education and being supportive of both internal and external quality assurance in the Asia-Pacific Region.*

Prof/Dr. Jianxin Zhang

*APQN ex-officio Board Director as Immediate Past President
Advisor of CHEA / CIQG (2012-2018; 2022- present), USA
Secretary General of Yunnan Association of Higher Education (YAHE), China
Professor of Yunnan University, China*

Jagannath Patil



It gives me great pleasure to submit a brief report on activities undertaken by me as an Asia Pacific Quality Network (APQN) Board Director co-opted as APQR Chairperson.

1. APQN Conference– 2023 / APQN AGM-2023, Bangladesh

APQN Conference and APQN Annual General Meeting (AGM) – 2023 which held on 01-02 November 2023 at Dhaka Bangladesh. The undersigned had participated in the various programmes as APQN Board member and chair/Speaker in the

Conference.

2. The highlights of my Participation in AAC, Bangladesh

- ✓ Chaired the APQR Council Meeting and made a brief report on Asia Pacific Quality Register (APQR) activities.
- ✓ Participated in the APQN Conference & Annual General Meeting (AGM) as APQN Board Director
- ✓ Delivered a special address to mark 20th Anniversary of APQN
- ✓ Chaired the first key note session of conference
- ✓ Chaired APQN Quality Award ceremony 2023
- ✓ Participated in the APQN Finance committee and Board meetings as APQN Board Director
- ✓ Chaired joint meeting of APQN Board and Bangladesh Accreditation Council [BAC] and facilitated MoU between APQN and BAC

3. APQR Council Meeting held in AIUB, Bangladesh, on November 02, 2023

The 6th APQR Council Meeting was held on November 02, 2023 through face to face mode at 17:30 (Thursday) at AIUB, Bangladesh, on eve of APQN Annual Conference (AAC) and Annual General Meeting (AGM) 2023.

The meeting was chaired by Dr. Jagannath Patil, Chairperson, APQR and Co-chaired by Prof. Dr. Jianxin Zhang, Immediate APQN Past President. APQR Council members and other APQN Board Members also participated.

Attendees included Dr. Galina Motova (APQN Vice President), Prof. Dr. Jianxin Zhang (Immediate Past President of APQN), Ms. Pingping Liu (APQN Secretary/Treasurer), Dr. Timur Kanapyanov (APQN Board Director), Dr. Le Fang (APQN Administrator) and Oksana Tanikova from NCPA.

4. The APQR Review of QAAs

In 2023, APQR has registered/renewed 1 Quality Assurance Agency (QAA) to undergo the process of inclusion on APQR.

- “National Centre for Public Accreditation” (NCPA), Russia

In 2023, APQR has received Expression of Interest (EOI) of 2 Quality Assurance Agency (QAA) to undergo the renewal process of inclusion on APQR.

- “Indonesian Accreditation Agency for Higher Education in Health” (IAAHEH) based in Jakarta, Indonesia.
- “Agency for the Assessment of the Quality of Tertiary and Vocational Education” Certification Association “Russian Register,” Russia

5. As of now following 10 QAAs are registered on APQR.

- (1) “Fiji Higher Education Commission” (FHEC) based in Suva, Fiji.
- (2) Certification Association “Russian Register” (RR) based in Saint Petersburg, Russia.
- (3) “National Centre for Public Accreditation” (NCPA) based in Russia.
- (4) “Indonesian Accreditation Agency for Higher Education in Health” (IAAHEH) based in Jakarta, Indonesia.
- (5) Mongolian National Council for Education Accreditation (MNCEA), Mongolia.
- (6) Independent Agency for Accreditation and Rating (IAAR), Republic of Kazakhstan.
- (7) Eurasian Centre for Accreditation and Quality Assurance in Higher Education and Health care (ECAQA), Republic of Kazakhstan.
- (8) Finance Accreditation Agency (FAA), Kuala Lumpur, Malaysia.
- (9) “EdNet” Agency on Quality Assurance in Education, Kyrgyzstan.
- (10) Samoa Qualification Authority (SQA), Samoa.

6. Other highlights:

Apart from these issues it has been a great pleasure and privilege to be part of various APQN Board activities such as APQN Finance Committee, website and various other initiatives.

Overall, it was a great experience of learning and sharing with APQN quality assurance family. We hope to continue the legacy of APQN as the torch bearer of higher education quality assurance networking in Asia-Pacific.

Dr. Jagannath Patil

Adviser, NAAC, Bengaluru, India

Former Specially Appointed Professor, NIAD-QE, Tokyo, Japan

Former President of Asia Pacific Quality Network [APQN]

Founder Chairperson, Asia Pacific Quality Register (APQR)

Timur Kanapyanov



The year 2023 has been both challenging and transformative for the Asia-Pacific Quality Network (APQN) and my role as a Board Director. Despite the ongoing global challenges, we have navigated through the uncertainties with resilience, adaptability, and a commitment to advancing the quality assurance landscape in higher education.

One of the significant achievements of the year was my active participation in shaping the APQN Strategic Plan for 2022-2025. Engaging in discussions of the APQN Strategic Plan for 2022-2025, we worked collectively to outline a strategic roadmap that aligns with the evolving needs of our member institutions and the higher education sector at large.

In 2023 as a member of the Review Panel for the re-inclusion of the “National Centre for Public Accreditation (NCPA), Russia” into the Asia-Pacific Quality Register (APQR), I witnessed the dedication of agencies striving for excellence in external quality assurance. This endeavor underscores APQR's commitment to maintaining high standards and fostering collaboration among accrediting bodies.

In the early months of 2023, I was honored to be elected as the Chairperson of the Organizing Committee for the APQN Annual Academic Conference (AAC) and Annual General Meeting (AGM) 2023. Crafting an Action Plan to ensure the success of these flagship events, I actively led discussions on the draft program for the 2023 AAC & AGM.

Reviewing all submitted papers for the AAC presentations, selecting them, and participating in the review of nominations for the 2023 APQN Quality Awards were additional responsibilities that added depth to my engagement in the academic aspects of the conference.

The meticulous preparation included the invitation of esteemed keynote speakers, such as Mr. Stéphane Lauwick, President of the European Quality Assurance Register for Higher Education (EQAR), Belgium, Prof. Dr. Olgun Cicek, Board Director of the International Network for Quality Assurance Agencies in Higher Education (INQAAHE), Professor Dr. Mesbahuddin Ahmed, Chairman of Bangladesh Accreditation Council, Bangladesh and Jan Friis, Senior Vice President for Government Affairs at Council for Higher Education Accreditation (CHEA), United States. Their participation enriched the academic discourse and contributed to the success of the conference.

During the APQN AAC & AGM 2023 in Dhaka, Bangladesh, I had the privilege of chairing the APQN 1st Board Meeting in 2023. Additionally, I served as the Chair and Commentator during the Opening Ceremony, Keynote speech, plenary session, and provided closing remarks, actively engaging with the diverse discussions and activities.

Looking ahead, the APQN 2nd Board Meeting announced my election as the Chairperson of the Organizing Committee for the 2024 AAC & AGM, which will be hosted by the Russian Register and will take place in St. Petersburg. This presents a unique opportunity to continue fostering collaboration and knowledge exchange within the APQN community.

As we commemorate the 20th anniversary of APQN, the organization's resilience and commitment to quality assurance have been commendable. The APQN AAC in Dhaka, Bangladesh, served as a platform for knowledge sharing, with around 200 participants from 40 institutes globally, marking a significant milestone in our history.

In 2023, I actively contributed to the development and maintenance of the APQR's Database of External Quality Assurance Results (DAQAR). This included the inclusion of reports and decisions from my home agency IAAR into the DAQAR. DAQAR serves as a tool for the APQNs evolution towards the transparency of external quality assurance procedures carried out by the APQR-registered agencies.

Furthermore, my involvement in the review of new APQN members' applications underscores our commitment to expanding our network with institutions dedicated to quality assurance.

In conclusion, I extend my gratitude to the APQN Board members, APQN Secretariat and whole APQN community for its collective efforts in navigating through challenges and celebrating successes. The year 2023 has positioned APQN on a trajectory of continued growth and collaboration, and I look forward to contributing further to our shared vision of enhancing higher education in the Asia-Pacific region.

Wishing you all continued success, good health, and a prosperous 2024.

May 2024 bring better times for all, and may APQN continue uniting us for the advancement of higher education in our region.

Dr. Timur Kanapyanov
APQN Board Director
IAAR Deputy General Director for International Cooperation

Umankulova Onolkan



The year 2023 was the first year performing as Board member of APQN, an honor that was given me by the members of APQN. Since January till December 2023 Ms.Umankulova was in charge of the following work.

APQN membership Review Committee

Ms.Umankulova was selected as a chair for review committee of the applications for APQN membership.

During the reporting period she chaired and reviewed with other review committee members 17 applications for APQN membership with the following status:

No	Title	Status for the membership
1.	International Education Board Limited	Yes
2.	International Association for Biblical Education-IABE	No
3.	Government College University Lahore	Yes
4.	Nav Vihar Shiksha Samiti	Yes
5.	European Council for Leading Business Schools (ECLBS)	Yes
6.	Kesmonds International University	No
7.	Health Services Academy	Yes
8.	Global Education Accrediting Commission	Yes
9.	Independent Commission for Higher Education	Yet to be discussed
10.	Pangasinan state university	Yes
11.	Industrial Fire and Safety Management Academy	Yes
12.	Palmae University	No

13.	upGrad Institution	Yes
14.	International Association for Quality Assurance in Pre-Tertiary & Higher Education (QAHE)	Yes
15.	Lembaga Akreditasi Mandiri Kependidikan (LAMDIK)	No
16.	HCERES(High Council for the Evaluation of Research and Higher Education)	Yes
17.	Chongqing Educationnal Evaluation Institute	Yes

As a result of the reviewing process, the Board member proposed to update procedures for revision and work closer with the governmental bodies of the countries to progress membership status. The work mainly covers such issues as more informative campaign of the countries and institutions about APQN and its performance and its advantages for becoming its member. Due to personal circumstances of Ms.Umankulova this work will be continued in the upcoming year of 2024.

APQN strategic plan

Together with APQN Board members, Ms,Umankulova contributed to the development of the strategic plan of APQN for 2022-2025 that was focused on promotion of APQN in the region and update of the visibility of the network among current and potential partners.

APQR database

Together with Prof.Galina Motova the Board member was testing the system of www.daqr.org in order to launch the first database of accredited programs by the agencies recognized by APQR and are current members of APQN. The system of DAQAR was fully prepared by the team of Prof.Galina Motova, and Ms.Umankulova Onolkan participated as a test reviewer and a test user to form feedback for better performance and visibility of the system.

Onolkan Umankulova
APQN Board Director
President

Agency for quality assurance in education "EdNet"

2023 REPORT ON FINANCE

2023 Report on Finance

	Categories/Programs	Actual amount
S/N	Income	
1	Annual Membership Fees, including Initial Joining Fees	42,668.54
2	Review of Asia-Pacific Quality Register (APQR)	15,800.00
3	Interest received	724.46
Total income in 2023		59,193.00
S/N	Expenses	
1	Audit Fees APQN Account	2,211.20
2	Administrator 's Salary & Administration of the Secretariat in 2023	15,000.00
3	The Expenses for APQN Website in 2023	4,200.00
4	2023 Sponsorship to AAC in Bangladesh	7,000.00
5	Printing of the member certificates and documents for 2023 AAC in Bangladesh	343.17
6	Anthology Publications for 2023 AAC in Bangladesh	1,500.00
7	APQR review fee	2,800.00
8	Other Expenses (includes postage fee, banking fee and unexpected Expenses)	359.03
Total Expenses in 2023		33,413.40
Balance for 2023		25,779.60
Balance carried forward from 2023 and the Previous Years		273,851.88
Notice:		
The Expenses for APQN Website in 2023 covers the website maintenance fees for October 2022 to December 2023.		



2023 APQN Annual Report



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